

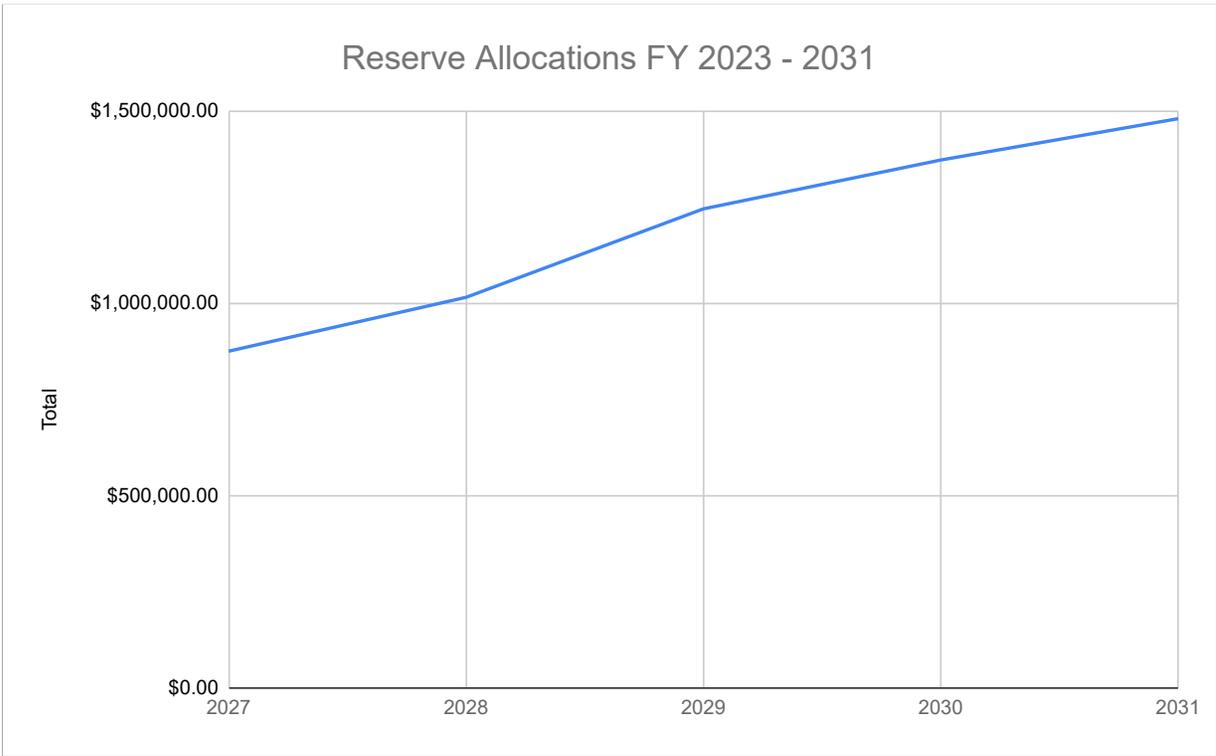


# Capital Budget Book FY 2027-2031

Capital Reserve Annual Allocation									
1/28/2026	2023 Actual	2024 Actual	2025 Actual	2026 Actual	2027	2028	2029	2030	2031
Municipal Building	\$12,600.00	\$25,000.00	\$40,000.00	\$40,000.00	\$50,000.00	\$60,000.00	\$75,000.00	\$50,000.00	\$40,000.00
Fire Station	\$90,000.00	\$87,500.00	\$50,000.00	\$60,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
DPW Facility	\$0.00	\$25,000.00	\$50,000.00	\$100,000.00	\$100,000.00	\$130,000.00	\$175,000.00	\$150,000.00	\$150,000.00
Waterfront	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$75,000.00
Fire Truck	\$85,000.00	\$80,000.00	\$100,000.00	\$150,000.00	\$110,000.00	\$110,000.00	\$110,000.00	\$120,000.00	\$130,000.00
Fire Equipment	\$2,000.00	\$14,000.00	\$15,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$11,000.00	\$18,000.00	\$18,000.00
Police Vehicle	\$12,000.00	\$30,000.00	\$30,000.00	\$40,000.00	\$45,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Highway Truck	\$10,000.00	\$20,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00
Highway Equipment	\$5,000.00	\$10,000.00	\$25,000.00	\$30,000.00	\$30,000.00	\$40,000.00	\$40,000.00	\$45,000.00	\$50,000.00
Sidewalk	\$0.00	\$40,000.00	\$70,000.00	\$70,000.00	\$100,000.00	\$125,000.00	\$150,000.00	\$200,000.00	\$225,000.00
Paving, Drainage, Maint	\$108,000.00	\$125,000.00	\$150,000.00	\$150,000.00	\$200,000.00	\$250,000.00	\$300,000.00	\$350,000.00	\$400,000.00
Municipal Parking Lot	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Church St Sidewalk	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bicycle Infrastructure	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00	\$75,000.00	\$75,000.00
Technology	\$4,000.00	\$17,000.00	\$7,500.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$7,500.00
Comprehensive Plan	\$5,000.00	\$5,000.00	\$2,500.00	\$0.00	\$0.00	\$5,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Cemetery	\$23,500.00	\$12,500.00	\$25,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$30,000.00	\$35,000.00	\$35,000.00
Landfill	\$4,000.00	\$4,000.00			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Town Clock	\$1,000.00	\$0.00			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Biscay Beach	\$0.00	\$0.00			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Property Revaluation	\$60,000.00	\$20,000.00	\$15,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Payroll Liability	\$0.00	\$0.00	\$15,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	\$424,100.00	\$515,000.00	\$630,000.00	\$751,000.00	\$876,000.00	\$1,016,000.00	\$1,246,000.00	\$1,373,000.00	\$1,480,500.00
<b>Inc/Dec (\$)</b>		\$90,900.00	\$115,000.00	\$121,000.00	\$125,000.00	\$140,000.00	\$230,000.00	\$127,000.00	\$107,500.00
<b>Inc/Dec (%)</b>		21.43%	22.33%	19.21%	16.64%	15.98%	22.64%	10.19%	7.83%

**Capital Reserve Annual Allocation**

2/4/2026	2023 Actual	2024 Actual	2025 Actual	2026 Actual	2027	2028	2029	2030	2031
Municipal Building	\$12,600.00	\$25,000.00	\$40,000.00	\$40,000.00	\$50,000.00	\$60,000.00	\$75,000.00	\$50,000.00	\$40,000.00
Fire Station	\$90,000.00	\$87,500.00	\$50,000.00	\$60,000.00	<b>\$150,000.00</b>	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
DPW Facility	\$0.00	\$25,000.00	\$50,000.00	\$100,000.00	\$100,000.00	\$130,000.00	\$175,000.00	\$150,000.00	\$150,000.00
Waterfront	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$75,000.00
Fire Truck	\$85,000.00	\$80,000.00	\$100,000.00	\$150,000.00	<b>\$150,000.00</b>	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
Fire Equipment	\$2,000.00	\$14,000.00	\$15,000.00	\$6,000.00	<b>\$6,000.00</b>	\$6,000.00	\$11,000.00	\$18,000.00	\$18,000.00
Police Vehicle	\$12,000.00	\$30,000.00	\$30,000.00	\$40,000.00	\$45,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Highway Truck	\$10,000.00	\$20,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00
Highway Equipment	\$5,000.00	\$10,000.00	\$25,000.00	\$30,000.00	\$30,000.00	\$40,000.00	\$40,000.00	\$45,000.00	\$50,000.00
Sidewalk	\$0.00	\$40,000.00	\$70,000.00	\$70,000.00	\$100,000.00	\$125,000.00	\$150,000.00	\$200,000.00	\$225,000.00
Paving, Drainage, Maint	\$108,000.00	\$125,000.00	\$150,000.00	\$150,000.00	\$200,000.00	\$250,000.00	\$300,000.00	\$350,000.00	\$400,000.00
Municipal Parking Lot	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Church St Sidewalk	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bicycle Infrstructure	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00	\$75,000.00	\$75,000.00
Technology	\$4,000.00	\$17,000.00	\$7,500.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$7,500.00
Comprehensive Plan	\$5,000.00	\$5,000.00	\$2,500.00	\$0.00	\$0.00	\$5,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Cemetery	\$23,500.00	\$12,500.00	\$25,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$30,000.00	\$35,000.00	\$35,000.00
Landfill	\$4,000.00	\$4,000.00			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Town Clock	\$1,000.00	\$0.00			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Biscay Beach	\$0.00	\$0.00			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Property Revaluation	\$60,000.00	\$20,000.00	\$15,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Payroll Liability	\$0.00	\$0.00	\$15,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	\$424,100.00	\$515,000.00	\$630,000.00	\$751,000.00	<b>\$916,000.00</b>	\$1,056,000.00	\$1,286,000.00	\$1,403,000.00	\$1,500,500.00
<b>Inc/Dec (\$)</b>		\$90,900.00	\$115,000.00	\$121,000.00	<b>\$165,000.00</b>	\$140,000.00	\$230,000.00	\$117,000.00	\$97,500.00
<b>Inc/Dec (%)</b>		21.43%	22.33%	19.21%	<b>21.97%</b>	15.28%	21.78%	9.10%	6.95%



Reserve Acct	FYE 2023	FY 2024 Approp	FYE 2024 (est)	FY 2025 Approved	FYE 2025 (est)	FY 2026 Approved	FY 2026 Credit (Est)	FY 2026 Debit (Est)	FYE 2026 (est)	FY 27 Est Beginning Balance	Committed Appropriations
Municipal Building	\$22,015.00	\$25,000.00	\$47,015.00	\$40,000.00	\$87,015.00	\$40,000.00	\$0.00	-\$3,000.00	\$124,015.00	\$124,015.00	\$40,000 RTUs (committed not spent), \$3,000 Doors
Fire Station	\$189,593.00	\$87,500.00	\$268,696.00	\$50,000.00	\$308,583.09	\$60,000.00	\$0.00	-\$130,500.00	\$238,083.09	\$238,083.09	\$75,000 Roof/Gutter Improvements, \$5,500 Decon Improvements, \$50,000 Floor Refinish
Highway Facilities	\$20,859.00	\$25,000.00	\$45,859.00	\$50,000.00	\$61,535.06	\$100,000.00	\$0.00	\$0.00	\$161,535.06	\$161,535.06	
Waterfront Project	\$995,863.42	\$0.00	\$937,374.81	\$0.00	-\$1,030,447.90	\$0.00	\$1,203,670.03	-\$12,366.35	\$160,855.78	\$160,855.78	\$10,000 EV Chargers, ESTIMATED credit/debit see EDA worksheet
Fire Truck	\$328,425.09	\$80,000.00	\$408,425.09	\$100,000.00	\$508,425.09	\$150,000.00	\$0.00	-\$500,000.00	\$158,425.09	\$158,425.09	\$500,000 Deposit for Ladder Truck
Fire Equipment	\$39,179.00	\$14,000.00	\$4,613.00	\$15,000.00	\$19,613.00	\$6,000.00	\$0.00	\$0.00	\$25,613.00	\$25,613.00	
Police Vehicle	\$20,518.00	\$30,000.00	\$50,518.00	\$30,000.00	\$11,774.67	\$40,000.00	\$0.00	\$0.00	\$51,774.67	\$51,774.67	
Highway Truck	\$34,000.00	\$20,000.00	\$54,000.00	\$35,000.00	\$83,375.00	\$35,000.00	\$0.00	\$0.00	\$118,375.00	\$118,375.00	
Highway Equipment	\$34,527.00	\$10,000.00	\$44,527.00	\$25,000.00	\$37,971.51	\$30,000.00	\$0.00	-\$32,610.00	\$35,361.51	\$35,361.51	\$18,400 WL28, \$6,250 striping machine
Sidewalk	\$516,973.00	\$40,000.00	\$606,973.00	\$70,000.00	\$584,333.00	\$70,000.00	\$0.00	\$0.00	\$654,333.00	\$654,333.00	117000 designated for church st
Paving	<b>-\$234,096.88</b>	\$125,000.00	\$64,432.29	\$150,000.00	-\$32,957.71	\$150,000.00	\$108,160.00	-\$93,000.00	\$132,202.29	\$132,202.29	\$93,000 Paving improvements (Hodgdon, Church, Pleasant, etc); Miles Hosp reimbursement
Parking Lot	\$15,914.00	\$0.00	\$15,914.00	\$0.00	\$15,914.00	\$0.00	\$0.00	\$0.00	\$15,914.00	\$15,914.00	
Church Street	\$87,581.85	\$0.00	\$87,581.85	\$0.00	\$87,581.85	\$0.00	\$0.00	\$0.00	\$87,581.85	\$87,581.85	117000 gifted in 10/2022 for this sidewalk and is in the sidewalk reserve.
Bicycle Infrastructure (2023 Resolve)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Technology	\$13,669.99	\$17,000.00	\$30,669.99	\$7,500.00	\$26,774.99	\$0.00	\$0.00	-\$6,450.00	\$20,324.99	\$20,324.99	\$3,450 Desktop upgrades, \$3,000 PB laptops
Comprehensive Plan	\$9,770.00	\$5,000.00	-\$1,653.78	\$2,500.00	\$846.22	\$0.00	\$0.00	\$0.00	\$846.22	\$846.22	
Cemetery Reserve	\$30,262.00	\$12,500.00	\$1,062.00	\$25,000.00	\$20,562.00	\$20,000.00	\$0.00	\$0.00	\$40,562.00	\$40,562.00	
Landfill	\$15,818.00	\$4,000.00	\$19,818.00	\$0.00	\$19,818.00	\$0.00	\$0.00	\$0.00	\$19,818.00	\$19,818.00	
Town Clock	\$13,061.00	\$0.00	\$13,061.00	\$0.00	\$13,061.00	\$0.00	\$0.00	\$0.00	\$13,061.00	\$13,061.00	
Biscay Beach	\$3,758.00	\$0.00	\$3,758.00	\$0.00	\$3,758.00	\$0.00	\$0.00	\$0.00	\$3,758.00	\$3,758.00	
Property Revaluation	\$100,000.00	\$20,000.00	\$120,000.00	\$15,000.00	\$135,000.00	\$30,000.00	\$0.00	\$0.00	\$165,000.00	\$165,000.00	
(Salary Reserve) Payroll Liability	<b>-\$504.00</b>	\$0.00	-\$504.00	\$15,000.00	\$14,496.00	\$20,000.00	\$0.00	\$0.00	\$34,496.00	\$34,496.00	
Pension Fund	\$54,490.00	\$0.00	\$54,490.00	\$0.00	\$54,490.00	\$0.00	\$0.00	\$0.00	\$54,490.00	\$54,490.00	
Back Parking Lot Restrooms	<b>-\$105,926.00</b>	\$0.00	-\$105,926.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Dollar General Sidewalk	\$32,919.00	\$0.00	\$32,919.00	\$0.00	\$32,919.00	\$0.00	\$0.00	\$0.00	\$32,919.00	\$32,919.00	
Bristol Rd	<b>-\$251,869.00</b>	\$0.00	-\$251,869.00	\$0.00	-\$251,869.00	\$0.00	\$0.00	\$0.00	-\$251,869.00	-\$251,869.00	
									\$0.00	\$0.00	
									\$0.00	\$0.00	
									\$0.00	\$0.00	
<b>Total</b>	\$1,986,800.47	\$515,000.00	<b>\$2,551,754.25</b>	<b>\$630,000.00</b>	<b>\$812,571.87</b>	\$751,000.00	<b>\$1,311,830.03</b>	<b>-\$777,926.35</b>	<b>\$2,097,475.55</b>	\$2,097,475.55	
						\$121,000.00	Annual Inc/Dec				
						19.21%	% Inc/Dec				

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	
<b>Municipal Building</b>	Doors/Windows	PD, School St Admin, School St PD	\$29,500.00	-\$7,000.00	-\$15,000.00	-\$7,500.00									
	Roof/Chimney (Inspect, Replace)	Unkown condition and expense	\$0.00												
	Exterior Paint (Trim)	Est \$6,500	\$14,500.00		-\$6,500.00					-\$8,000.00					
	HVAC System	Alr handlers and police rooftop heating unit	\$82,500.00		-\$82,500.00										
	Interior Painting	est 14,000 sq ft x \$3.5/sq ft; may be reduced by DPW	\$12,500.00		-\$5,000.00									-7500	
	Security/Camera System	Install security system and upgrade/add cameras	\$15,000.00			-\$15,000.00									
	Floors (Admin & PD)	Replace flooring in entire building, phases ~4,000 sq ft Admin, ~2,500 sq ft Police; est \$8/sq ft	\$60,280.00	-\$5,280.00	-\$10,000.00	-\$20,000.00	-\$25,000.00								
	Basement (Remediation/File Storage)	No quoted pricing, general estimates	\$30,000.00			-\$15,000.00	-\$15,000.00								
	Walkways (410' total - increase to 6' wide)	Reconstruct walkways near/around building (135' @ 22%)	\$26,906.25	-\$26,906.25											
	Town Parking Lot/Drainage	Reconstruct Chapman corner parking lot and add drainage	\$50,000.00	-\$50,000.00											
	Reny's Lot (22% Town share)	Est \$190,000 both lots	\$20,900.00	-\$20,900.00											
		<b>Total Expenditure</b>		<b>\$342,086.25</b>	<b>-\$110,086.25</b>	<b>-\$119,000.00</b>	<b>-\$57,500.00</b>	<b>-\$40,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$8,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$7,500.00</b>
		<b>Est Appropriation</b>			<b>\$50,000.00</b>	<b>\$60,000.00</b>	<b>\$75,000.00</b>	<b>\$50,000.00</b>	<b>\$40,000.00</b>	<b>\$30,000.00</b>	<b>\$25,000.00</b>	<b>\$25,000.00</b>	<b>\$25,000.00</b>	<b>\$25,000.00</b>	<b>\$25,000.00</b>
		<b>Est Grant Funding/Reimbursement</b>													
	<b>Est Balance</b>		<b>\$124,015.00</b>	<b>\$63,928.75</b>	<b>\$4,928.75</b>	<b>\$22,428.75</b>	<b>\$32,428.75</b>	<b>\$72,428.75</b>	<b>\$102,428.75</b>	<b>\$119,428.75</b>	<b>\$144,428.75</b>	<b>\$169,428.75</b>	<b>\$194,428.75</b>	<b>\$211,928.75</b>	

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	
Fire Station	Roof Replacement	Insulate attic and replace shingled roof	\$0.00												
	Driveway Resurface	Reclaim, resurface, drainage, include future sewer lines	\$225,000.00	-\$225,000.00											
	Replace Heating System	Replaced 2023, FY 40 Replacement with potential geothermal system.	\$0.00												
	Wastewater Upgrade	Connect to public sewer system	\$135,000.00	-\$135,000.00											
	<b>Engineering Assesment</b>	<b>Structural Assessment of Fire Station</b>	\$0.00												
	Generator	Replace with larger generator	\$50,000.00	-\$50,000.00											
	Doors	Garage Bays and Entry Doors Replacement	\$8,000.00	-\$8,000.00											
	Housing	Construction of workforce housing. Costs assume 50% grant and bond to be issued	\$3,050,000.00					-\$2,280,000.00	-\$110,000.00	-\$110,000.00	-\$110,000.00	-\$110,000.00	-\$110,000.00	-\$110,000.00	-\$110,000.00
	Insulation	Install insulation above the bay area	\$25,000.00	-\$25,000.00											
	Floor Covering/Treatment	Prep and seal the concrete in the bay area.	\$0.00												
		<b>Total Expenditure</b>	<b>\$3,493,000.00</b>	<b>-\$443,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$2,280,000.00</b>	<b>-\$110,000.00</b>						
		<b>Est Appropriation</b>		<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$175,000.00</b>	<b>\$175,000.00</b>	<b>\$175,000.00</b>	<b>\$175,000.00</b>
		<b>Est Grant Funding/ Reimbursement</b>		<b>\$120,000.00</b>				<b>\$1,830,000.00</b>							
		<b>Est Balance</b>	<b>\$238,083.09</b>	<b>\$65,083.09</b>	<b>\$215,083.09</b>	<b>\$365,083.09</b>	<b>\$65,083.09</b>	<b>\$105,083.09</b>	<b>\$145,083.09</b>	<b>\$185,083.09</b>	<b>\$250,083.09</b>	<b>\$315,083.09</b>	<b>\$380,083.09</b>	<b>\$445,083.09</b>	

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	
Highway Facilities	Bathroom Facility at Garage	Replace outhouse with internal plumbing; completed 2025	\$0.00												
	Storage Building - Replacement/New	Construct pad and canopy for storage building, 2026/7 - dependent on Dam~New Public Works direction	\$100,000.00	-\$60,000.00	-\$40,000.00										
	Paving (portion) of facility	Pave from Heater Road to Sand/Salt shed	\$82,000.00		-\$82,000.00										
	Garage Improvements	Consider replacing or raising garage.	\$1,050,000.00										-\$1,050,000.00		
	Replace Sand/Salt Shed	Est 2027-2029 replacement following engineer recommendation \$275,000	\$375,000.00			-\$375,000.00									
		<b>Total Expenditure</b>		<b>\$1,607,000.00</b>	<b>-\$60,000.00</b>	<b>-\$122,000.00</b>	<b>-\$375,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$1,050,000.00</b>	<b>\$0.00</b>
		<b>Est Appropriation</b>			<b>\$100,000.00</b>	<b>\$130,000.00</b>	<b>\$175,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>						
		<b>Est Grant Funding/ Reimbursement</b>													
	<b>Est Balance</b>		<b>\$161,535.06</b>	<b>\$201,535.06</b>	<b>\$209,535.06</b>	<b>\$9,535.06</b>	<b>\$159,535.06</b>	<b>\$309,535.06</b>	<b>\$459,535.06</b>	<b>\$609,535.06</b>	<b>\$759,535.06</b>	<b>\$909,535.06</b>	<b>\$9,535.06</b>	<b>\$159,535.06</b>	

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	
<b>Waterfront</b>	Parking Lot Improvements	Complete EDA project, 2025	\$0.00												
	Paving	Resurface lot	\$96,250.00										-\$96,250.00		
	Dock Replacement	Maine Boat Float Replacement program 2024/2025, Replace in 10 years	\$300,000.00										-\$300,000.00		
	Boat Launch	Reconstruct boat ramp, possible grant funding; est 2034	\$500,000.00										-\$500,000.00		
	Park Improvements	Park/Boardwalk	\$1,500,000.00										-\$1,500,000.00		
		<b>Total Expenditure</b>	<b>\$2,396,250.00</b>	<b>\$0.00</b>	<b>-\$2,396,250.00</b>										
		<b>Est Appropriation</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$75,000.00</b>	<b>\$100,000.00</b>	<b>\$125,000.00</b>	<b>\$150,000.00</b>	<b>\$175,000.00</b>	<b>\$200,000.00</b>	<b>\$200,000.00</b>	<b>\$200,000.00</b>
		<b>Est Grant Funding/ Reimbursement</b>												<b>\$1,200,000.00</b>	
	<b>Est Balance</b>	<b>\$160,855.78</b>	<b>\$160,855.78</b>	<b>\$160,855.78</b>	<b>\$160,855.78</b>	<b>\$210,855.78</b>	<b>\$285,855.78</b>	<b>\$385,855.78</b>	<b>\$510,855.78</b>	<b>\$660,855.78</b>	<b>\$835,855.78</b>	<b>\$160,394.22</b>	<b>\$39,605.78</b>		

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	
Fire Truck	Engine 1 (E-1)	2002 Pierce, 1500 GPM, 1000 gal tank; Replace in 2037	\$1,600,000.00											-\$1,600,000.00	
	Engine 2 (E-2)	2018 Rosenbauer, 1500 GPM, 1000 gal tank; Replace in 2048	\$0.00												
	Engine 3 (E-3)	2014 Rosenbauer, 1500 GPM, 2000 gal tank; Replace in 2044	\$0.00												
	Ladder 4 (L-4)	2003 E-One, 2000 GPM, 500 gal tank; Replace in 2029, \$500,000 deposit pd in 2025	\$1,260,000.00			-\$1,260,000.00									
	Truck 5 (T-5)	2017 Dodge Ram 3500; Replace in 2038	\$0.00												
	Chief	2022 F-150; Replace in 2042	\$0.00												
		<b>Total Expenditure</b>	<b>\$2,860,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$1,260,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$1,600,000.00</b>
		<b>Est Appropriation</b>			<b>\$110,000.00</b>	<b>\$110,000.00</b>	<b>\$110,000.00</b>	<b>\$120,000.00</b>	<b>\$130,000.00</b>	<b>\$140,000.00</b>	<b>\$150,000.00</b>	<b>\$200,000.00</b>	<b>\$250,000.00</b>	<b>\$300,000.00</b>	<b>\$350,000.00</b>
		<b>Est Grant Funding/ Reimbursement</b>					<b>\$880,000.00</b>								
		<b>Est Balance</b>	<b>\$158,425.09</b>	<b>\$268,425.09</b>	<b>\$378,425.09</b>	<b>\$108,425.09</b>	<b>\$228,425.09</b>	<b>\$358,425.09</b>	<b>\$498,425.09</b>	<b>\$648,425.09</b>	<b>\$848,425.09</b>	<b>\$1,098,425.09</b>	<b>\$1,398,425.09</b>	<b>\$1,398,425.09</b>	<b>\$148,425.09</b>



## DAMARISCOTTA FIRE DEPARTMENT

# FY27 FIRE APPARATUS REPLACEMENT PLAN

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### Executive Summary

This plan is intended to provide a long-term roadmap for apparatus replacement for the Massasoit Engine Company/Damariscotta Fire Department. It includes information about the current fleet of fire apparatus and the notional replacement schedule for the purposes of planning and budgeting.

The Department currently has four major pieces of apparatus in its fleet. This consists of one front line pumper, one aerial quint (ladder truck), one rescue-pumper and one tanker-pumper. According to NFPA 1901, the standard for automotive fire apparatus, the serviceable age of vehicles should be limited to 25 years of age. This plan will use the general age of 25-30 years as an expected service life.

Fire apparatus purchasing has experienced dramatic changes over the past few years. One of the major manufacturers of fire apparatus has implemented price increases of 19.5%, 19.5%, and 12% over three consecutive years. All other major manufacturers have implemented similar increases. When the increases are compounded, it is equivalent to a 60% increase in the cost of these vital pieces of firefighting equipment. In addition, fire truck manufacturers have also built in a much longer build cycle, with orders taking 24-40 months to fulfill. Both of these major changes have been built into this plan, which has also resulted in a dramatic shift in how budgets are being estimated. Last fiscal year, a replacement for Ladder 4 was approved and ordered at a cost of \$1,760,000. A down payment of \$500,000 was made with the balance due after the expected delivery sometime in FY29 after an approximate 39-month build timeline.

Long build times (about 3 years), large jumps in apparatus prices, and the extremely large burden of building the reserves to meet an appropriate timeline have resulted in a change of strategy. Engine 1 will not be replaced and will be run until maintenance and repair costs prohibit keeping it in service. When Engine 3 is at the end of its serviceable life, the plan will be to replace with a pumper similar to the current Engine 1 and rely on mutual aid for tanker capability going forward.

### Apparatus Service Life Expectancy

Many fire departments use general guidelines for expected service life of a piece of apparatus. This ranges from 10-15 years for front line use and 5-10 years for reserve (back-up) use. Generally, this equates to an expected service life of apparatus to be 15 to 25 years. Annex F of NFPA Standard 1900, Standard for Aircraft Rescue and Firefighting Vehicles, Automotive Fire



Apparatus, Wildland Fire Apparatus, and Automotive Ambulances provides more specific guidance on apparatus age and its use. Specifically, it states: “Because the changes, upgrades and fine tuning to NFPA 1901 (now 1900) have been truly significant, especially in the area of safety, fire departments should seriously consider the value (or risk) to firefighters of keeping fire apparatus older than 15 years in first-line service.” In addition, the standard also states: “It is recommended that apparatus greater than 15 years old that have been properly maintained and that are still in serviceable condition be placed in reserve status; be upgraded in accordance with NFPA 1910; and incorporate as many features as possible of the current fire apparatus standard... Apparatus that were not manufactured to the applicable NFPA fire apparatus standards or that are over 25 years old should be replaced.” The Damariscotta Fire Department ensures that preventative maintenance is provided to all apparatus with hopes that this will help promote a longer service life. For the purposes of this plan, a target service life of between 25-30 years will be used. This has been achieved in the past and will hopefully continue into the future. This service life prediction is longer than industry standards.

The NFPA standard does not suggest that equipment will fail or be un-serviceable when the end of the expected service life is reached, but instead focuses on the safety aspects of the modifications of apparatus standards and the increased probability of mechanical failure. It is also likely that maintaining the equipment in good working order past 25 to 30 years of age will become increasingly expensive, due both to parts availability and the increasing failure rate. This plan does not suggest that all apparatus will last for the amount of time outlined, but this age can be used as an average for planning purposes. Actual equipment replacement will depend on a number of factors such as safety concerns, regulation/standard changes, maintenance costs, federal mandates and part availability/obsolescence. These factors are not further discussed in this document.

*NOTE: There are pending OSHA changes that could impact this plan with the changes recommending codifying many NFPA standards into law. While the preliminary documents state that the intention is not to require trucks to be replaced at a certain age, it is unclear how this will be adjudicated in the final implementation of the OSHA standard that is expected in the near future.*

## **Vehicles in Current Inventory**

The Damariscotta Fire Department has been fortunate to receive the current apparatus and that this equipment has had a long serviceable life. Unfortunately, two of the most expensive apparatus are within one year of age. This will place an enormous burden on the community in the next decade with Engine 1 and Ladder 4 needing replacement in close proximity. A full listing of all of the current apparatus is contained in the Table 1, below.



**Table 1: Current Apparatus Inventory (FY27 Ages)**

Apparatus ID	Year	Age (FY27)	Make	Pump Size (GPM)	Tank Size (Gallons)	Large Dia Hose	Other Features
Engine 1 (E-1)	2002	25	Pierce	1500	1000	1500' - 4"	5 man custom cab
Engine 2 (E-2)	2018	9	Rosenbauer	1500	1000	1000' - 4"	5 man custom cab 10kW Generator
Engine 3 (E-3)	2014	13	Rosenbauer	1500	2000	1000' - 4"	2 man commercial cab
Ladder 4 (L-4)	2003	24	E-One	2000	500	1000' - 5"	15kW Generator 100 foot aerial 6 man cab
Truck 5 (T-5)	2017	10	Dodge Ram 3500	N/A	N/A	N/A	6 man cab – 4x4

Our major fire apparatus fleet consists of three vehicle types: (1) Pumper; (2) Aerial; and (3) Water Tanker. The former National Fire Protection Agency (NFPA) Standard 1901 covers vehicle requirements for the fire service. It has been replaced with the 2024 version of NFPA standard 1900. This specification covers the required pump capacity, tank capacity, safety requirements, minimal equipment, hose and details that must be met to be certified. All new apparatus must be manufactured to this standard in order to be sold as fire apparatus, with the most recent edition being issued in 2024. None of the current apparatus were built to this standard. The previous 1901-2016 standard is what Engine 2 was built in compliance with. Engine 3 is the only apparatus which meets the previous standard (2009). One apparatus meets the next previous version of the standard (2003): Ladder 4. Engine 1 meets the 1999 version of the standard which is now five versions old.

Engine 1 is a custom built fire truck from Pierce and serves as the primary attack pumper. This is the first apparatus to respond to all fire alarms and structure fires in Damariscotta. The extended cab allows for five firefighters to be contained out of the weather and be in verbal contact during the response. It is equipped to draft and supply water out of the rear of the truck, reducing space needed for operations on side roads when drafting from a portable pond. The current estimated replacement cost for this apparatus is \$925,000 (FY27 estimated cost).

Engine 2 is a custom built fire truck from Rosenbauer and serves as a rescue-pumper. This is the first apparatus to respond to vehicle accidents, rescues and hazardous materials calls. It was placed into service in February 2019. This apparatus as well as the purchase of Truck 5 allowed



for the replacement of two apparatus and represented the second step in a fleet modernization project that started in 2013. The last steps will be to provide some separation in the purchasing of replacements for Engine 1 and Ladder 4. The current estimated replacement cost for this apparatus is \$925,000 (FY27 estimated cost).

Engine 3 was procured new and was received in November 2014. This apparatus was the first step in modernizing the fleet and marked the first purchase of a fire truck since 2006. Engine 3 is a two person commercial International cab built by Rosenbauer and operates as a tanker-pumper. This truck allowed for the replacement of two apparatus, reducing maintenance and testing costs. The current estimated replacement cost of this apparatus is \$765,000 (FY27 estimated cost). This plan currently would phase out replacement of this apparatus and rely on mutual aid to provide this capability.

Ladder 4 is referred to as a “Quint” because it serves five functions for the fire service: (1) Aerial device (attached ladder); (2) Pump; (3) Carries water; (4) Carries hose; and (5) Carries ground ladders. The aerial (mounted ladder) is 100’ long which was chosen based on the horizontal reach required for many of the structures around town. The Hospital complex is one case where the vehicle cannot get close enough to the structure for a shorter ladder to work. This truck is the most expensive owned by the Town. The Department was fortunate to find this vehicle as a left over demonstration truck and was able to purchase it for approximately \$600,000 which was considerably less than the close to \$800,000 price tag (FY06 figure). The multi-purpose use of the truck is essential since it can operate independently and also provide its own water source. This proved invaluable during a fire on densely packed part of Church Street where a fully involved fire was contained to just one building. The aerial was able to flow water on one side and an engine company was able to enter the building to contain the spread. A replacement ladder truck was ordered at the beginning of FY26 with a contract price of \$1,760,000 from Allegiance Fire and Rescue for a Pierce Ascendant 107 foot aerial ladder. The delivery timeframe is expected to be in 2029 with an estimated build time of 39 months.

### **Required Apparatus – Town Coverage**

In order to determine if the future apparatus would provide sufficient coverage for Damariscotta, various call scenarios are provided in Appendix A. These scenarios show the current (FY27) fleet response based on a reduction of major apparatus to four and Truck 5.

A large portion of the Town does not have hydrant coverage (approx 65%) and these areas require a tanker shuttle in order to fight and extinguish a fire. This drives the need for the Department to maintain a tanker in service, which was replaced in FY14. When this type of shuttle is required, several other towns respond with their tankers to provide the necessary water to continue firefighting operations. The other critical portion of a tanker shuttle includes pumpers at remote sites to draft from static water sources. The future fleet includes a primary



attack truck (E1) that attacks the fire, E3 forming part of the tanker shuttle and E2 at a draft site to fill the tankers.

For future years if Engine 1 is not replaced, the plan would be to rely on mutual aid to fill those needs until a replacement for Engine 3 was planned. This tanker capability would then be phased out, again relying on mutual aid to fill the gap.

### **Rising Costs of Apparatus and Extended Build Times**

Apparatus prices experienced dramatic increases throughout the industry. Price increases implemented by E-One were provided by a local representative. Over the past three years the increases were 19.5% from 2021 to 2022, 19.5% from 2022 to 2023 and 12% from 2023 to 2024. The compound effect of these three increases resulted in a 60% increase in the cost of fire trucks over the past three years. It is unclear what will happen over the next few years, but there are no indications that prices have stabilized.

As a result of increases, the plan for this fiscal year has an 8% per year increase built into all budgeting numbers. This has a huge impact on the budgeting figures used in previous years. There is a lot of uncertainty in future costs, so only the projected numbers for Ladder 4 and Engine 1 would be sufficient for near term budgeting.

Ladder 4's replacement is expected to arrive when the current truck is 27 years old.

### **New vs. Used Apparatus**

For the purposes of this plan, new vehicle prices were used for determining replacement cost. There could be savings achieved by utilizing used apparatus, but this would also affect the replacement time frame as well. Most used apparatus are at least 10-15 years old, come from full-time Departments, and have more service hours on them than our Department would subject them too, all which reduce the expected service life.

A used replacement for Engine 1 may be the best option depending on the used truck market in the next 7 to 10 years. Currently, due to the high costs of apparatus, Engine 1's replacement has been delayed. The plan will be to get the most life out of Engine 1 as possible. If there should be a catastrophic failure of the apparatus, Engine 2 will be used to fill the gap as well as relying more on mutual aid from surrounding departments.

### **Amortization and Apparatus Inflation**

Through a planned reduction of major apparatus from six to four pieces since 2013, a reduced burden has been achieved for the department and Town on both purchasing and maintenance costs. A rough estimate of the current replacement value for two engines, one aerial quint, and support vehicles is approximately \$4.515 Million (FY27 dollars) or \$150,500 per year average when assuming 30-year lifetimes.



By removing the pumper/tanker from the replacement plan, this figure drops to \$3.750 Million (FY27 dollars) or \$125,000 per year.

In order to avoid financing apparatus each time a purchase is needed, the Town would need to average a yearly contribution of \$125,000 plus the year to year increase in apparatus costs into the Fire truck Capital reserve account.

Historical prices usually increased between 2 and 5 percent per year. More recently, many other economic events, such as material costs, inflation, and supply chain shortages have lead to rapid increases in apparatus pricing, and much longer delivery times. When the costs of future year dollars are accounted for, the yearly contribution to the Capital reserve account will need to be increased by a substantial amount. This plan includes a 6% year to year increase.

In order to balance the cost of renewing the DFD’s apparatus, a consistent time period for apparatus replacement should be established. If the goal was to maintain four apparatus in service each for 25-30 years, this would require replacing a truck every six to eight years. With this new plan to eventually drop to three trucks, the replacement target period between purchases would be eight to ten years.

Future pricing of fire trucks is unknown, but the recent increases make it risky to assume current prices remain in effect for budgeting purposes. Table 2, below, shows the current replacement values inflated at 6% per year for the purposes of establishing target budget numbers to use for the next two apparatus.

**Table 2: Apparatus Price Inflation**

<b>FY</b>	<b>Engine 1 Est. Replacement \$</b>	<b>Engine 2 Est. Replacement \$</b>	<b>Ladder 4 Est. Replacement \$</b>
2027	\$925,000.00	\$925,000.00	\$1,760,000.00
2028	\$980,500.00	\$980,500.00	\$1,865,600.00
2029	\$1,039,330.00	\$1,039,330.00	\$1,977,536.00
2030	\$1,101,689.80	\$1,101,689.80	\$2,096,188.16
2031	\$1,167,791.19	\$1,167,791.19	\$2,221,959.45
2032	\$1,237,858.66	\$1,237,858.66	\$2,355,277.02
2033	\$1,312,130.18	\$1,312,130.18	\$2,496,593.64



2034	\$1,390,857.99	\$1,390,857.99	\$2,646,389.26
2035	\$1,474,309.47	\$1,474,309.47	\$2,805,172.61
2036	\$1,562,768.04	\$1,562,768.04	\$2,973,482.97
2037	\$1,656,534.12	\$1,656,534.12	\$3,151,891.95
2038	\$1,755,926.17	\$1,755,926.17	\$3,341,005.46

### Plan for Replacement (assumed 30 year service life)

The following plan includes a time-table for replacing the fleet of fire apparatus for the DFD. The prices listed are rough estimates and are a reflection of FY26 dollars. The recommended replacement year on the Table below is based solely on apparatus age. All vehicles are expected to be replaced with like vehicles, with the exception of Engine 1 and 3 as discussed above. In order to gain separation in ages between Engine 1 and Ladder 4, Engine 1's expected replacement will be planned for when Engine 3 is reaching the end of its life, of FY42. The plan will include replacing Ladder 4 at 29 years of age in FY29, with the order being placed this fiscal year.

**Table 3: Recommended Replacement Fiscal Year based on Age**

Apparatus ID	Year	Apparatus Age (FY26)	Expected Years of Service Life	Recommended Replacement Year	Replacement Cost (FY27 \$)
Engine 1	2002	24	30	2042	\$925,000
Engine 2	2018	8	30	2048	\$925,000
Engine 3	2014	12	30	2044	Not planned for replacement
Ladder 4	2003	23	26	2029	\$1,760,000
Truck 5	2017	9	21	2038	\$70,000
Car 1	2022	4	20	2042	\$70,000



In order to plan for future years' budgets and to strive towards a consistent time period between new apparatus purchases, the plan described below was created. Ideally, this time period would be every seven years, assuming four pieces of major apparatus and an expected service life of 30 years. Table 3, on the next page, utilizes this approach and lists which year each apparatus should be replaced. This assumes that the equipment will reach this age without major equipment failures. As the replacement timeframe approaches for each apparatus, the actual vehicle condition should be assessed to determine the appropriate time for replacement.

The inflated prices were used for the pumper replacements in FY42 and FY48. Budgeted figures start low to help balance some of the other capital expenses coming up for the station, fire equipment, and parking lot/driveway at the station. This will also help on re-evaluating actual apparatus replacement costs as time progresses. If prices stabilize, budget figures will be reduced. A 10-year bond for the new Ladder would cost approximately \$155,000 per year of debt service, and would come to term before the next apparatus purchase.

**Table 4: Recommend Apparatus Replacement Schedule**

Fiscal Year	Capital Reserve Investment	Capital Reserve Withdrawal	Capital Reserve Balance	Balance to Finance	Notes
2026	\$100,000	\$500,000	\$158,000	\$0	L4 down payment at time of order
2026	\$150,000		\$308,000	\$0	
2027	\$200,000		\$508,000	\$0	
2028	\$250,000		\$758,000	\$0	
2029	\$100,000	\$560,000	\$298,000	\$0	Deliver L4 - bond balance of \$700k
2030	\$100,000		\$398,000	\$0	
2031	\$120,000		\$518,000	\$0	
2032	\$120,000		\$638,000	\$0	
2033	\$140,000		\$778,000	\$0	
2034	\$140,000		\$918,000	\$0	
2035	\$140,000		\$1,058,000	\$0	



2036	\$140,000		\$1,198,000	\$0	
2037	\$140,000		\$1,338,000	\$0	
2038	\$140,000	\$70,000	\$1,408,000	\$0	Forestry Pick-up
2039	\$140,000		\$1,548,000	\$0	End L4 Bond
2040	\$250,000	\$930,000	\$868,000	\$0	50% upfront E1
2041	\$275,000		\$1,143,000	\$0	
2042	\$275,000	\$930,000	\$488,000	\$0	Deliver E1
2043	\$275,000	\$70,000	\$693,000	\$0	Pick-up
2044	\$300,000		\$993,000	\$0	
2045	\$300,000		\$1,293,000	\$0	
2046	\$300,000	\$1,300,000	\$293,000	\$0	50% upfront E2
2047	\$350,000		\$643,000	\$0	
2048	\$350,000	\$1,300,000	\$0	\$307,000	Deliver E2
2049	\$350,000		\$350,000	\$0	
2050	\$175,000		\$525,000	\$0	
2051	\$175,000		\$700,000	\$0	
2052	\$175,000		\$875,000	\$0	

In order to accomplish the objectives of this plan, funding of the Fire Truck Capital reserve account will be budgeted to follow the above table. This approach attempts to arrive at a more uniform replacement period.

### Other Major DFD Equipment

The Department has been lucky to receive grants in the past for equipment upgrades. The hard work of fund-raising efforts by members of the Massasoit Engine Company and the Massasoit Fire Flies (Women’s Auxiliary) have also purchased many key pieces of equipment. Two grants were awarded to DFD for turn-out gear in the 2001-2004 timeframe. Additional grants were awarded for SCBA updates in 2008 as well. New extrication equipment including new jaws-of-life was purchased with a FEMA AFG grant in 2017. In the past 15 years, some of the major equipment donated to the DFD and Town from the Massasoit Engine Company and Fire



Flies includes: a fire rescue boat, educational smoke trailer, Chief’s car and thermal imaging equipment, a pick-up truck, forestry skid tank, a portion of Engine 2, a forestry trailer, matching funds for a gear extractor grant, station improvements for cancer mitigation, and tools. These items have provided tremendous value to the Town and community, but a replacement plan should be investigated to ensure this level of service continues. The Massasoit Engine Company will continue fund-raising efforts to help with these costs, but the full burden cannot be left to volunteer efforts and soft financing options from fund-raising efforts alone.

### Conclusion

The relatively close age of the Department’s major apparatus is concerning, as this is placing a heavy burden for replacement of two large expenditures close together. This plan lays out an approach of shrinking the number of trucks in service but maintaining a readiness to respond with more reliance on mutual aid. As such, it is recommended that new mutual aid agreements be pursued with local municipalities to ensure that they can provide tankers and backup pumpers in exchange for Damariscotta providing ladder services.

The recommendations are to increase the contributions to the fire truck reserve fund in order to minimize borrowing for Ladder 4’s replacement that is estimated to arrive in 2029. Engine 1’s replacement has been delayed, and when the truck is no longer able to meet the requirements to stay out of service until Engine 3 is replaced with a custom pumper to fill Engine 1’s current role. This plan helps spread the age of the major apparatus to cushion the blow of future replacements.

### Appendix A: Response Scenarios

Call Type	Past Response	Current Response	Notes
Structure Fire in Damariscotta	E1, L4, E3, R5, E2 Up to 21 Firefighters 5,750 GPM pump cap. 4,250 gallons of water 17 SCBA	E1, L4, E3, E2, T5 Up to 24 Firefighters 6,500 GPM pump cap. 4,500 gallons of water 20 SCBA	Improved capability with new E2 and T5, increased pump capacity and number of firefighters
Structure Fire in Mutual Aid Town	E3, E1 or L4 7 Firefighters 3,000 GPM pump cap. 3,000 gallons of water 10 SCBA	E3, L4 or E1, T5 Up to 12 Firefighters 3,000 GPM pump cap 3,000 gallons of water 10 SCBA	There will be a more capable fleet left at the station when responding mutual aid
Brush Fire in Damariscotta	E2, E3, R5, E1 Up to 15 Firefighters 3,750 GPM pump cap. 3,750 gallons of water	T5, E3, E2, E1 Up to 18 Firefighters 4,625 GPM pump cap. 4,125 gallons of water	Improved off road capability, improved number of firefighters and water/pump cap



Brush Fire in Mutual Aid Town	E2, E3 Up to 5 Firefighters 2,250 GPM pump cap. 2,750 gallons of water	T5, E1, E3 Up to 12 Firefighters 3,125 GPM pump cap. 3,125 gallons of water	Two fully capable pumps left in Town
Water Rescue	Res. Boat (by POV), R5, E1 Up to 10 Firefighters	Rescue Boat w/ T5, E2 Up to 10 Firefighters	Boat pulled by Department vehicle
Car Accident	R5, E1 Up to 10 Firefighters Extrication tools Pump and water for protection	E2, T5 Up to 11 Firefighters Extrication tools Pump and water for protection	Lower cost of vehicles on the road
Car Fire	E1, R5, E3 Up to 12 Firefighters 3,000 GPM pump cap. 3,000 gallons of water 12 SCBA	E2, E1, E3 Up to 13 Firefighters 4,500 GPM pump cap. 4,000 gallons of water 14 SCBA	Increased foam capability with future fleet
Trees Down, Power Lines Down	E2 or R5, POVs Few firefighters / vehicle Large difficult to navigate and expensive apparatus on the road	T5 Up to 5 Firefighters Small, maneuverable vehicle	Greatly reduced cost of apparatus on the road, improved response
Service Calls, Flooded basements	R5, POV's, E2 Few firefighters / vehicle Large difficult to navigate and expensive apparatus on the road	T5 Up to 5 Firefighters Small, maneuverable vehicle Easy change to payload	Greatly reduced cost of apparatus on the road, improved response Improved flexibility

Reserve	Capital Need													
Fire Truck	Engine 1 (E-1)	2002 Pierce, 1500 GPM, 1000 gal tank; Replace in 2037				-750000		-750000						
	Engine 2 (E-2)	2018 Rosenbauer, 1500 GPM, 1000 gal tank; Replace in 2048										-800000		
	Engine 3 (E-3)	2014 Rosenbauer, 1500 GPM, 2000 gal tank; Replace in 2044												
	Ladder 4 (L-4)	2003 E-One, 2000 GPM, 500 gal tank; Replace in 2029, \$500,000 deposit pd in 2025												
	Truck 5 (T-5)	2017 Dodge Ram 3500; Replace in 2038			-95000									
	Chief	2022 F-150; Replace in 2042							-84000					
		<b>Total Expenditure</b>		<b>\$0.00</b>	<b>-\$95,000.00</b>	<b>\$0.00</b>	<b>-\$750,000.00</b>	<b>\$0.00</b>	<b>-\$750,000.00</b>	<b>-\$84,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$800,000.00</b>	<b>\$0.00</b>
		<b>Est Appropriation</b>		<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>
		<b>Est Grant Funding/ Reimbursement</b>												
		<b>Est Balance</b>		<b>\$298,425.09</b>	<b>\$353,425.09</b>	<b>\$503,425.09</b>	<b>-\$96,574.91</b>	<b>\$53,425.09</b>	<b>-\$546,574.91</b>	<b>-\$480,574.91</b>	<b>-\$330,574.91</b>	<b>-\$180,574.91</b>	<b>-\$830,574.91</b>	<b>-\$680,574.91</b>

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	
<b>Fire Equipment</b>	SCBA bottles and Air Packs	SCBA Bottles and Air Packs: Replace all SCBA bottles and air packs (FY 2024)	\$0.00												
	Turnout Gear	Turnout Gear: Est \$3,000 ea; 25 total gear sets	\$0.00												
	Replace SCBAs	Replace 5 packs every two years beginning FY 29, 15 packs, \$6k ea	\$90,000.00			-\$30,000.00		-\$36,000.00		-\$24,000.00					
		<b>Total Expenditure</b>	<b>\$90,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$30,000.00</b>	<b>\$0.00</b>	<b>-\$36,000.00</b>	<b>\$0.00</b>	<b>-\$24,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
		<b>Est Appropriation</b>		<b>\$6,000.00</b>	<b>\$6,000.00</b>	<b>\$11,000.00</b>	<b>\$18,000.00</b>	<b>\$18,000.00</b>	<b>\$12,000.00</b>	<b>\$12,000.00</b>	<b>\$12,000.00</b>	<b>\$12,000.00</b>	<b>\$12,000.00</b>	<b>\$12,000.00</b>	<b>\$12,000.00</b>
		<b>Est Grant Funding/Reimbursement</b>													
		<b>Est Balance</b>		<b>\$25,613.00</b>	<b>\$31,613.00</b>	<b>\$37,613.00</b>	<b>\$18,613.00</b>	<b>\$36,613.00</b>	<b>\$18,613.00</b>	<b>\$30,613.00</b>	<b>\$18,613.00</b>	<b>\$30,613.00</b>	<b>\$42,613.00</b>	<b>\$54,613.00</b>	<b>\$66,613.00</b>

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37
Police Vehicle	Patrol 1	2024 Ford F-150; Replace in Spring 2029	\$263,509.50			-\$79,500.00				-\$89,325.00				-\$94,684.50
	Patrol 2	2022 Ford F-150; Replace in Fall 2026	\$253,955.00	-\$75,000.00				-\$84,270.00				-\$94,685.00		
	Chief	2018 Ford Explorer	\$0.00											
	Technology/Software	Dispatch System, Axion camera system, speed detection devices, etc	\$60,000.00	-\$10,000.00		-\$30,000.00		-\$10,000.00					-\$10,000.00	
	Mandatory Equipment	Includes bullet proof vests, guns, vehicle equipment, etc...	\$20,000.00		-\$5,000.00			-\$5,000.00	-\$2,500.00	-\$5,000.00			-\$2,500.00	
		<b>Total Expenditure</b>	<b>\$597,464.50</b>	<b>-\$85,000.00</b>	<b>-\$5,000.00</b>	<b>-\$109,500.00</b>	<b>\$0.00</b>	<b>-\$99,270.00</b>	<b>-\$2,500.00</b>	<b>-\$94,325.00</b>	<b>\$0.00</b>	<b>-\$94,685.00</b>	<b>-\$12,500.00</b>	<b>-\$94,684.50</b>
		<b>Est Appropriation</b>		<b>\$45,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$55,000.00</b>	<b>\$55,000.00</b>	<b>\$55,000.00</b>	<b>\$55,000.00</b>
		<b>Est Grant Funding/ Reimbursement</b>		<b>\$7,500.00</b>	<b>\$2,500.00</b>				<b>\$2,500.00</b>					
	<b>Est Balance</b>	<b>\$51,774.67</b>	<b>\$19,274.67</b>	<b>\$66,774.67</b>	<b>\$7,274.67</b>	<b>\$57,274.67</b>	<b>\$8,004.67</b>	<b>\$58,004.67</b>	<b>\$13,679.67</b>	<b>\$68,679.67</b>	<b>\$28,994.67</b>	<b>\$71,494.67</b>	<b>\$31,810.17</b>	

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37
Highway Truck	Dump Truck	2018 F-550; replace 2026/2027	\$295,000.00	-\$125,000.00										-170000
	Utility Truck	Purchase one-ton truck for sanding and utility; 2027 or 2028	\$145,925.00		-\$65,000.00						-\$80,925.00			
		<b>Total Expenditure</b>	<b>\$440,925.00</b>	<b>-\$125,000.00</b>	<b>-\$65,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$80,925.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$170,000.00</b>
		<b>Est Appropriation</b>		<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>
		<b>Est Grant Funding/ Reimbursement</b>		<b>\$30,000.00</b>							<b>\$10,000.00</b>			<b>\$25,000.00</b>
	<b>Est Balance</b>		<b>\$118,375.00</b>	<b>\$58,375.00</b>	<b>\$28,375.00</b>	<b>\$63,375.00</b>	<b>\$98,375.00</b>	<b>\$133,375.00</b>	<b>\$168,375.00</b>	<b>\$203,375.00</b>	<b>\$167,450.00</b>	<b>\$202,450.00</b>	<b>\$237,450.00</b>	<b>\$127,450.00</b>

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	
Highway Equipment	2024 WL32	Front End Loader: Replace every 10-12 years, est 2035	\$218,700.00	-\$18,400.00	-\$18,400.00	-\$18,400.00							-\$163,500.00		
	Excavator	Excavator: Purchased used to offset replacement cycle of wheeled loader	\$85,000.00					-\$85,000.00							
	Front End Loader Attachments (\$32,500 est)	Grapple Bucket		\$6,000.00	-\$6,000.00										
		Sweeper		\$0.00											
		Brush/Forestry Cutter - purchase attachment for excavator		\$0.00											
		Broom		\$9,775.00				-\$9,775.00							
		Snowblower		\$19,936.00			-\$19,936.00								
		Snowpusher		\$15,000.00		-\$15,000.00									
		Man lift		\$0.00											
		Boom lift		\$0.00											
	Truck Sander	Sander - replace steel sander with poly	\$10,000.00				-\$10,000.00								
		Pallet Forks	\$0.00												
	Billy Goat	Billy Goat: Install on dump trailer, modify trailer	\$4,000.00	-\$4,000.00											
	Air Compressor	Air Compressor: Replace within 5 years	\$3,025.00						-\$3,025.00						
	Hot water pressure washer	Purchased in 2024	\$7,150.00										-\$7,150.00		
	Utility Trailer (7ton)	Purchased in 2025	\$0.00												
	2024 Deere 1025r	Mower/Snowblower Replace in 8-10 years	\$90,937.50	-\$10,812.50	-\$10,812.50	-\$10,812.50					-\$58,500.00				
	10-Ton Trailer	10-Ton Trailer: Purchaed in 2016 (?); Replace in 15-20 years	\$30,000.00									-\$30,000.00			
		<b>Total Expenditure</b>	<b>\$499,523.50</b>	<b>-\$39,212.50</b>	<b>-\$44,212.50</b>	<b>-\$49,148.50</b>	<b>-\$19,775.00</b>	<b>-\$88,025.00</b>	<b>\$0.00</b>	<b>-\$58,500.00</b>	<b>-\$30,000.00</b>	<b>\$0.00</b>	<b>-\$170,650.00</b>	<b>\$0.00</b>	
		<b>Est Appropriation</b>		<b>\$30,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$45,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$55,000.00</b>	<b>\$55,000.00</b>	<b>\$55,000.00</b>	<b>\$55,000.00</b>	
	<b>Est Grant Funding/Reimbursement</b>														
	<b>Est Balance</b>	<b>\$35,361.51</b>	<b>\$26,149.01</b>	<b>\$21,936.51</b>	<b>\$12,788.01</b>	<b>\$38,013.01</b>	<b>-\$11.99</b>	<b>\$49,988.01</b>	<b>\$41,488.01</b>	<b>\$66,488.01</b>	<b>\$121,488.01</b>	<b>\$5,838.01</b>	<b>\$60,838.01</b>		

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	
Sidewalk	Main St - Downtown (Bridge to Bristol)	Resurface/Resconstruct	\$451,800.00				-\$451,800.00								
	Main St - Downtown (Bristol to Main St Grocery)	Resurface/Resconstruct	\$262,470.00					-\$262,470.00							
	Bristol Rd (Miles to School St)	Reconstruct - Multi-use or sidewalk? Approx 1200'	\$252,300.00						-\$252,300.00						
	Miles St	<del>Construct second phase</del> spring/summer 2025	\$0.00												
	High St	Replace and extend, approx 1550'	\$221,000.00				-\$221,000.00								
	Elm St (Main to Theater)	Remove or Replace and make ADA compliant, approx 150'	\$98,175.00		-\$98,175.00										
	Elm St (Elm Plaza to Hodgdon St)	Resurface 1,000' and reset ADA plates	\$108,000.00	-\$108,000.00											
	Theater St	Resurface 200'	\$73,950.00		-\$73,950.00										
	Chuch St (Pleasant St to Main St)	Construct new sidewalk, approx 3600'	\$705,500.00			-\$705,500.00									
	Church St (Pleasant to Main St @ Bristol)	Resurface 1550'	\$144,000.00		-\$144,000.00										
	Hogdon St	Resurface/Reconstruct, approx 850'	\$107,500.00	-\$107,500.00											
	Vine St	Remove sidewalk, non-compliant	\$0.00												
	Chapman St		\$0.00												
	School St	Est 750'	\$186,750.00				-\$186,750.00								
	Main St - (Hannaford to GSBCSD)	Partnership with MDOT, 1.5M est cost, 20% match	\$1,500,000.00		-\$500,000.00	-\$1,000,000.00									
	ADA Compliance	Est 10 crosswalk location @ \$15k each	\$60,000.00		-\$15,000.00		-\$15,000.00		-\$15,000.00				-\$15,000.00		
		<b>Total Expenditure</b>	<b>\$4,171,445.00</b>	<b>-\$215,500.00</b>	<b>-\$831,125.00</b>	<b>-\$1,705,500.00</b>	<b>-\$874,550.00</b>	<b>-\$262,470.00</b>	<b>-\$267,300.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$15,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
		<b>Est Appropriation</b>		<b>\$100,000.00</b>	<b>\$125,000.00</b>	<b>\$150,000.00</b>	<b>\$200,000.00</b>	<b>\$225,000.00</b>	<b>\$225,000.00</b>	<b>\$225,000.00</b>	<b>\$225,000.00</b>	<b>\$225,000.00</b>	<b>\$225,000.00</b>	<b>\$225,000.00</b>	<b>\$225,000.00</b>
	<b>Est Grant Funding/ Reimbursement</b>		<b>\$0.00</b>	<b>\$400,000.00</b>	<b>\$1,650,000.00</b>	<b>\$400,000.00</b>									
	<b>Est Balance</b>	<b>\$654,333.00</b>	<b>\$538,833.00</b>	<b>\$232,708.00</b>	<b>\$327,208.00</b>	<b>\$52,658.00</b>	<b>\$15,188.00</b>	<b>-\$27,112.00</b>	<b>\$197,888.00</b>	<b>\$422,888.00</b>	<b>\$632,888.00</b>	<b>\$857,888.00</b>	<b>\$1,082,888.00</b>		

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37
Church St Sidewalk Project	Church St Sidewalk	Pleasant to Main (Add to Sidewalk Reserve Expense)	\$87,582.00			-\$87,582.00								
		<b>Total Expenditure</b>	<b>\$87,582.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$87,582.00</b>	<b>\$0.00</b>							
		<b>Est Appropriation</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
		<b>Est Grant Funding/ Reimbursement</b>				<b>\$87,582.00</b>								
		<b>Est Balance</b>		<b>\$87,581.85</b>	<b>\$87,581.85</b>	<b>\$87,581.85</b>	<b>\$87,581.85</b>	<b>\$87,581.85</b>	<b>\$87,581.85</b>	<b>\$87,581.85</b>	<b>\$87,581.85</b>	<b>\$87,581.85</b>	<b>\$87,581.85</b>	<b>\$87,581.85</b>

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	
Bicycle Resolve	Paved Shoulders: State-Aid Roads	Paved Shoulders: Biscay (.43 mi), Bristol (2 mi), and School St (.85 mi);	\$1,599,656.00							-624,256.00			-975,400.00		
		<b>Total Expenditure</b>		<b>\$1,599,656.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$624,256.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>-\$975,400.00</b>	<b>\$0.00</b>
		<b>Est Appropriation</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$100,000.00</b>	<b>\$100,000.00</b>
		<b>Est Grant Funding/Reimbursement</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$468,192.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$487,700.00</b>	<b>\$0.00</b>
	<b>Est Balance</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$75,000.00</b>	<b>\$150,000.00</b>	<b>\$225,000.00</b>	<b>\$300,000.00</b>	<b>\$218,936.00</b>	<b>\$293,936.00</b>	<b>\$368,936.00</b>	<b>-\$18,764.00</b>	<b>\$81,236.00</b>	

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	
<b>Paving, Drainage, Maint</b>	Back Meadow Rd (Egypt to Town Line)	Preventive-2	\$44,515.00	-\$44,515.00											
	Back Meadow Rd (Main to Standpipe)	Preventive-2	\$232,690.00		-\$232,690.00										
	Back Meadow Rd (Standpipe to Egypt)	Preventive-2	\$176,135.00		-\$176,135.00										
	Belvedere Rd	Preventive-2	\$56,765.00	-\$28,325.00			-\$28,440.00								
	Belvedere Rd (Nobleboro to Rt 1)	Preventive-2	\$223,625.00		-\$35,000.00					-\$188,625.00					
	Branch Rd	Rehabilitate-2	\$140,920.00							-\$140,920.00					
	Chapman St	Preventive-2	\$165,055.00			-\$165,055.00									
	Church St	Preventive-2	\$28,665.00			-\$28,665.00									
	Church St	Reconstruct-2	\$490,305.00			-\$490,305.00									
	Church St	Reconstruct-2	\$265,215.00		-\$265,215.00										
	Church St (Pleasant to Elm)	Rehabilitate-1	\$41,725.00			-\$41,725.00									
	Cross St	Reconstruct-2	\$139,005.00			-\$139,005.00									
	Egypt Rd (Biscay to Back Meadow)	Preventive-2	\$655,015.00		-\$95,830.00						-\$559,185.00				
	Elm St (Church to Main)	Rehabilitate-1	\$71,955.00				-\$71,955.00								
	<b>Hammond Rd</b>	<b>Preventive-2</b>	\$46,540.00	-\$46,540.00											
	High St	Rehabilitate-2	\$728,950.00			-\$359,235.00		-\$369,715.00							
	Hillside Ln	Preventive-2	\$77,050.00		-\$18,895.00	-\$58,155.00									
	Hodgdon St	Routine-1	\$159,815.00			-\$159,815.00									
	Hodgdon St	Reconstruct-2	\$511,160.00		-\$244,295.00	-\$266,865.00									
	Hodgdon St	Reconstruct-2	\$465,860.00		-\$465,860.00										
Keene Woods Rd	Preventive-2	-\$95,100.00										\$95,100.00			
<b>Lessner Rd</b>	Reconstruct-2	\$1,263,085.00		-\$1,263,085.00											
Lewis Point Rd	Rehabilitate-2	\$68,520.00				-\$34,620.00	-\$33,900.00								
Massasoit Drive	Reconstruct-2	\$0.00													
Midcoast Rd	Reconstruct-2	\$236,490.00		-\$236,490.00											

Reserve	Capital Need	Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	
	Miles St	Routine-1	\$16,960.00									-\$16,960.00		
	Miles St	Routine-1	\$10,600.00									-\$10,600.00		
	Oak Rd	Preventive-2	\$34,400.00	-\$34,400.00										
	Parking Lot Ln	Routine-1	\$107,620.00									-\$107,620.00		
	Pine Ridge Rd	Reconstruct-2	\$596,275.00		-\$596,275.00									
	Pinkham Rd	Reconstruct-1	\$165,265.00				-\$165,265.00							
	Pleasant St	Routine-1	\$0.00											
	Rocky Run Rd (Egypt to Biscay)	Routine-1	\$61,115.00		-\$8,720.00					-\$52,395.00				
	School St	Preventive-2	\$34,605.00			-\$34,605.00								
	Stand Pipe Rd	Rehabilitate-2	\$469,030.00		-\$469,030.00									
	Theatre St (Main to Elm)	Routine-1	\$0.00											
	Vine St	Rehabilitate-2	\$50,010.00				-\$50,010.00							
	Water St	Rehabilitate-2	\$72,665.00			-\$72,665.00								
	Water St (Cross to Bristol)	Routine-1	\$45,660.00									-\$45,660.00		
	Westview Rd	Rehabilitate-2	\$259,330.00				-\$259,330.00							
	<b>Total Expenditure</b>		<b>\$8,117,495.00</b>	<b>-\$153,780.00</b>	<b>-\$4,107,520.00</b>	<b>-\$1,816,095.00</b>	<b>-\$609,620.00</b>	<b>-\$403,615.00</b>	<b>\$0.00</b>	<b>-\$941,125.00</b>	<b>\$0.00</b>	<b>\$95,100.00</b>	<b>-\$180,840.00</b>	<b>\$0.00</b>
	<b>Est Appropriation</b>			<b>\$200,000.00</b>	<b>\$250,000.00</b>	<b>\$300,000.00</b>	<b>\$350,000.00</b>	<b>\$400,000.00</b>	<b>\$450,000.00</b>	<b>\$600,000.00</b>	<b>\$600,000.00</b>	<b>\$600,000.00</b>	<b>\$600,000.00</b>	<b>\$600,000.00</b>
	<b>Est Grant Funding/ Reimbursement</b>					<b>\$850,000.00</b>								
	<b>Est Balance</b>		<b>\$132,202.29</b>	<b>\$178,422.29</b>	<b>-\$3,679,097.71</b>	<b>-\$4,345,192.71</b>	<b>-\$4,604,812.71</b>	<b>-\$4,608,427.71</b>	<b>-\$4,158,427.71</b>	<b>-\$4,499,552.71</b>	<b>-\$3,899,552.71</b>	<b>-\$3,204,452.71</b>	<b>-\$2,785,292.71</b>	<b>-\$2,185,292.71</b>

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37
		(Future Projects - i.e. paving, lighting, parking meters, etc..)	\$0.00											
		<b>Total Expenditure</b>	<b>\$0.00</b>											
Municipal Parking Lot		<b>Est Appropriation</b>		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
		<b>Est Grant Funding/ Reimbursement</b>												
		<b>Est Balance</b>	<b>\$15,914.00</b>	<b>\$15,914.00</b>	<b>\$15,914.00</b>	<b>\$15,914.00</b>	<b>\$15,914.00</b>	<b>\$15,914.00</b>	<b>\$18,914.00</b>	<b>\$23,914.00</b>	<b>\$28,914.00</b>	<b>\$33,914.00</b>	<b>\$38,914.00</b>	<b>\$43,914.00</b>

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	
Technology	Computers	Replace Computers every 5 years, 3 per year	\$73,550.00	-\$7,750.00	-\$3,100.00	-\$8,700.00	-\$6,750.00	-\$6,750.00	-\$6,750.00	-\$6,750.00	-\$6,750.00	-\$6,750.00	-\$6,750.00	-\$6,750.00	
	Server	Replace server every 7 years	\$15,125.00							-\$15,125.00					
		<b>Total Expenditure</b>	<b>\$88,675.00</b>	<b>-\$7,750.00</b>	<b>-\$3,100.00</b>	<b>-\$8,700.00</b>	<b>-\$6,750.00</b>	<b>-\$6,750.00</b>	<b>-\$6,750.00</b>	<b>-\$6,750.00</b>	<b>-\$21,875.00</b>	<b>-\$6,750.00</b>	<b>-\$6,750.00</b>	<b>-\$6,750.00</b>	<b>-\$6,750.00</b>
		<b>Est Appropriation</b>		<b>\$0.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$7,500.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$7,500.00</b>	<b>\$7,500.00</b>	<b>\$7,500.00</b>	
		<b>Est Grant Funding/ Reimbursement</b>													
	<b>Est Balance</b>		<b>\$20,324.99</b>	<b>\$12,574.99</b>	<b>\$14,474.99</b>	<b>\$10,774.99</b>	<b>\$9,024.99</b>	<b>\$9,774.99</b>	<b>\$13,024.99</b>	<b>\$1,149.99</b>	<b>\$4,399.99</b>	<b>\$5,149.99</b>	<b>\$5,899.99</b>	<b>\$6,649.99</b>	

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37
<b>Comprehensive Plan</b>	Update/Revise Comp Plan	Update every 10 years	\$55,000.00											
		<b>Total Expenditure</b>	<b>\$55,000.00</b>											
		<b>Est Appropriation</b>		\$0.00	\$5,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$5,000.00	\$5,000.00
		<b>Est Grant Funding/ Reimbursement</b>												
		<b>Est Balance</b>		<b>\$846.22</b>	<b>\$846.22</b>	<b>\$5,846.22</b>	<b>\$15,846.22</b>	<b>\$25,846.22</b>	<b>\$35,846.22</b>	<b>\$45,846.22</b>	<b>\$50,846.22</b>	<b>\$30,846.22</b>	<b>\$20,846.22</b>	<b>\$25,846.22</b>

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	
Cemetery	Tree Management	Trees: Hillside	\$0.00												
		Trees: Chapman-McAllist	\$42,000.00	-\$6,000.00	-\$18,000.00	-\$18,000.00									
			\$0.00												
	Headstone Maintenance/Repairs	Headstones	\$0.00												
	Stone Maintenance/Repairs	Hillside Church St Retaining Wall - Completed 2024	\$0.00												
		Bethlehem Back Stone Wall	\$7,800.00			-\$7,800.00									
		Walpole S/SE Wall	\$6,000.00		-\$6,000.00										
	Hillside Fence	Fence along Hodgdon St	\$12,000.00				-\$12,000.00								
	Cemetery Expansion	Hillside Columbarium	\$100,000.00						-\$100,000.00						
	Access/Road Maintenance	Road Maintenance: Hillside Ln, Bethlehem shoulder work	\$30,000.00	-\$5,000.00	-\$25,000.00										
		<b>Total Expenditure</b>	<b>\$197,800.00</b>	<b>-\$11,000.00</b>	<b>-\$49,000.00</b>	<b>-\$25,800.00</b>	<b>-\$12,000.00</b>	<b>\$0.00</b>	<b>-\$100,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
		<b>Est Appropriation</b>		<b>\$20,000.00</b>	<b>\$20,000.00</b>	<b>\$30,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$40,000.00</b>	<b>\$35,000.00</b>	<b>\$25,000.00</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>
		<b>Est Grant Funding/Reimbursement</b>													
		<b>Est Balance</b>	<b>\$40,562.00</b>	<b>\$49,562.00</b>	<b>\$20,562.00</b>	<b>\$24,762.00</b>	<b>\$47,762.00</b>	<b>\$82,762.00</b>	<b>\$22,762.00</b>	<b>\$57,762.00</b>	<b>\$82,762.00</b>	<b>\$102,762.00</b>	<b>\$122,762.00</b>	<b>\$142,762.00</b>	<b>\$142,762.00</b>

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37
<b>Landfill</b>	Manage Closed Landfill	Monitoring, Fill settlements, etc...	\$0.00											
	<b>Total Expenditure</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
	<b>Est Appropriation</b>			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	<b>Est Grant Funding/ Reimbursement</b>													
	<b>Est Balance</b>			<b>\$19,818.00</b>										

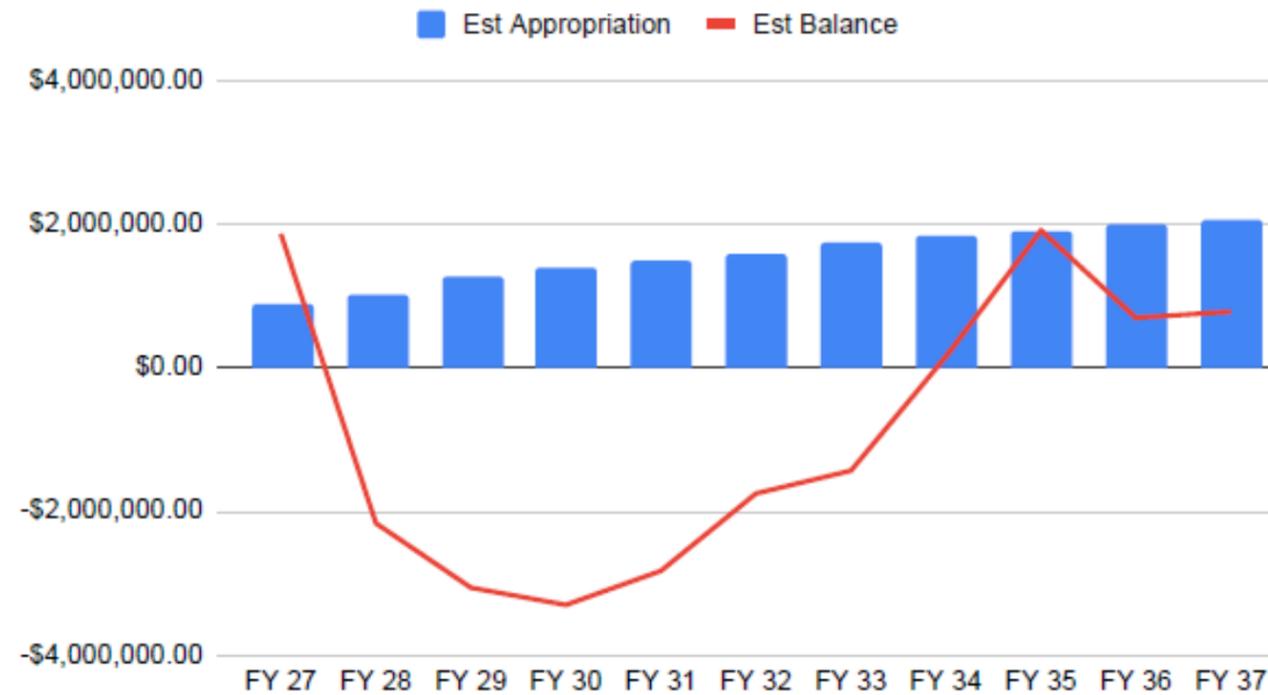
Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37
Town Clock	Maintain clock in the bell tower		\$0.00											
		<b>Total Expenditure</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
		<b>Est Appropriation</b>		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
		<b>Est Grant Funding/ Reimbursement</b>												
		<b>Est Balance</b>		<b>\$13,061.00</b>										

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37
<b>Biscay Beach</b>	Manage Public Beach/Launch Area	Improvements to swimming/boating facilities	\$0.00											
		<b>Total Expenditure</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
		<b>Est Appropriation</b>		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
		<b>Est Grant Funding/Reimbursement</b>												
		<b>Est Balance</b>		<b>\$3,758.00</b>										

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37
<b>Property Revaluation</b>	Complete Property Revaluation	Last revaluation 2006-2008 (?) ; 1276 developed parcels	\$235,000.00	-\$50,000.00	-\$100,000.00	-\$85,000.00								
	<b>Total Expenditure</b>		<b>\$235,000.00</b>	<b>-\$50,000.00</b>	<b>-\$100,000.00</b>	<b>-\$85,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
	<b>Est Appropriation</b>			<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>
	<b>Est Grant Funding/ Reimbursement</b>													
	<b>Est Balance</b>			<b>\$165,000.00</b>	<b>\$145,000.00</b>	<b>\$75,000.00</b>	<b>\$20,000.00</b>	<b>\$50,000.00</b>	<b>\$80,000.00</b>	<b>\$110,000.00</b>	<b>\$140,000.00</b>	<b>\$170,000.00</b>	<b>\$200,000.00</b>	<b>\$230,000.00</b>

Reserve	Capital Need		Est Cost	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37
<b>Payroll Liability</b>	Employee-related payroll expenses	PTO buyout, health insurance premium, HRA, etc... Account for mid-year personnel changes	\$0.00											
	<b>Total Expenditure</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
	<b>Est Appropriation</b>			<b>\$0.00</b>										
	<b>Est Grant Funding/Reimbursement</b>			\$40,000.00										
	<b>Est Balance</b>			<b>\$34,496.00</b>	<b>\$74,496.00</b>									
		Total Expenditure	\$25,191,664.25	-\$1,300,328.75	-\$5,445,957.50	-\$5,609,825.50	-\$3,842,695.00	-\$1,006,130.00	-\$486,550.00	-\$1,887,081.00	-\$257,675.00	-\$151,335.00	-\$4,902,390.00	-\$1,988,934.50
		Est Appropriation		\$876,000.00	\$1,016,000.00	\$1,246,000.00	\$1,373,000.00	\$1,480,500.00	\$1,560,000.00	\$1,737,000.00	\$1,837,000.00	\$1,904,500.00	\$1,999,500.00	\$2,049,500.00
		Est Grant Funding/Reimbursement		\$157,500.00	\$402,500.00	\$3,467,582.00	\$2,230,000.00	\$0.00	\$2,500.00	\$468,192.00	\$10,000.00	\$0.00	\$1,687,700.00	\$25,000.00
		Est Balance	\$2,123,943.70	\$1,857,114.95	-\$2,170,342.55	-\$3,066,586.05	-\$3,306,281.05	-\$2,831,911.05	-\$1,755,961.05	-\$1,437,850.05	\$151,474.95	\$1,904,639.95	\$689,449.95	\$775,015.45

### 10 Year CIP Forecast





**CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW**

Reserve Name:	Municipal Building	FYE '25 Est Bal	\$87,015.00
CIP Period:	FY 2027 - FY 2031	FY '26 Approp.	\$40,000.00
Prepared By:	Andrew Dorr	FY '26 Exp.	-\$3,000.00
Date:	1/28/2026	FY '27 Est Beg. Bal.	\$124,015.00

<b>Funding History</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Actual</b>	<b>2026 Actual</b>	<b>Total</b>
Appropriations	\$12,600.00	\$25,000.00	\$40,000.00	\$40,000.00	\$117,600.00
Expenditures	-\$23,013.00	\$0.00	\$0.00	-\$3,000.00	-\$26,013.00

**5-Yr Projection**

<b>Capital Projects/Expenditures</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Doors/Windows	-\$7,000.00	-\$15,000.00	-\$7,500.00			-\$29,500.00
Roof/Chimney (Inspect, Replace)						\$0.00
Exterior Paint (Trim)		-\$6,500.00				-\$6,500.00
HVAC System		-\$82,500.00				-\$82,500.00
Interior Painting		-\$5,000.00				-\$5,000.00
Security/Camera System			-\$15,000.00			-\$15,000.00
Floors (Admin & PD)	-\$5,280.00	-\$10,000.00	-\$20,000.00	-\$25,000.00		-\$60,280.00
Basement (Remediation/File Storage)			-\$15,000.00	-\$15,000.00		-\$30,000.00
Walkways (410' total - increase to 6' wide)	-\$26,906.25					-\$26,906.25
Town Parking Lot/Drainage	-\$50,000.00					-\$50,000.00
Reny's Lot (22% Town share)	-\$20,900.00					-\$20,900.00
<i>Est Expenditure</i>	<i>-\$110,086.25</i>	<i>-\$119,000.00</i>	<i>-\$57,500.00</i>	<i>-\$40,000.00</i>	<i>\$0.00</i>	<i>-\$326,586.25</i>

<b>Appropriations/Revenues</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
<b>Est Appropriation</b>	<b>\$50,000.00</b>	<b>\$60,000.00</b>	<b>\$75,000.00</b>	<b>\$50,000.00</b>	<b>\$40,000.00</b>	<b>\$275,000.00</b>
<b>Est Grant Funding/ Reimbursement</b>						<b>\$0.00</b>
<i>Est Appropriation/Revenue</i>	<i>\$50,000.00</i>	<i>\$60,000.00</i>	<i>\$75,000.00</i>	<i>\$50,000.00</i>	<i>\$40,000.00</i>	<b>\$275,000.00</b>
<b>Est Balance</b>	<b>\$63,928.75</b>	<b>\$4,928.75</b>	<b>\$22,428.75</b>	<b>\$32,428.75</b>	<b>\$72,428.75</b>	



**CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW**

Reserve Name:	Fire Station	FYE '25 Est Bal	\$308,583.09
CIP Period:	FY 2027 - FY 2031	FY '26 Approp.	\$60,000.00
Prepared By:	John Roberts	FY '26 Exp.	-\$130,500.00
Date:	1/28/2026	FY '27 Est Beg. Bal.	\$238,083.09

<b>Funding History</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Actual</b>	<b>2026 Actual</b>	<b>Total</b>
Appropriations	\$90,000.00	\$87,500.00	\$50,000.00	\$60,000.00	\$287,500.00
Expenditures	\$0.00	-\$8,397.00	-\$10,112.91	-\$130,500.00	-\$149,009.91
<b>Total</b>					

**5-Yr Projection**

<b>Capital Projects/Expenditures</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Roof Replacement						\$0.00
Driveway Resurface	-\$225,000.00					-\$225,000.00
Replace Heating System						\$0.00
Wastewater Upgrade	-\$135,000.00					-\$135,000.00
Engineering Assesment						\$0.00
Generator	-\$50,000.00					-\$50,000.00
Doors	-\$8,000.00					-\$8,000.00
Housing				-\$2,280,000.00	-\$110,000.00	-\$2,390,000.00
Insulation	-\$25,000.00					-\$25,000.00
Floor Covering/Treatment						\$0.00
						\$0.00
<i>Est Expenditure</i>	<i>-\$443,000.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>-\$2,280,000.00</i>	<i>-\$110,000.00</i>	<i>-\$2,833,000.00</i>

<b>Appropriations/Revenues</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
<b>Est Appropriation</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$750,000.00</b>
Est Grant Funding/ Reimbursement	<b>\$120,000.00</b>			<b>\$1,830,000.00</b>		<b>\$1,950,000.00</b>
<b>Est Appropriation/Revenue</b>	<b>\$270,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$1,980,000.00</b>	<b>\$150,000.00</b>	<b>\$2,700,000.00</b>
<b>Est Balance</b>	<b>\$65,083.09</b>	<b>\$215,083.09</b>	<b>\$365,083.09</b>	<b>\$65,083.09</b>	<b>\$105,083.09</b>	



**CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW**

Reserve Name:	Highway Facility	FYE '25 Est Bal	\$61,535.06
CIP Period:	FY 2027 - FY 2031	FY '26 Approp.	\$100,000.00
Prepared By:	Andrew Dorr	FY '26 Exp.	\$0.00
Date:	1/28/2026	FY '27 Est Beg. Bal.	\$161,535.06

<b>Funding History</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Actual</b>	<b>2026 Actual</b>	<b>Total</b>
Appropriations	\$0.00	\$25,000.00	\$50,000.00	\$100,000.00	\$175,000.00
Expenditures	\$0.00	\$0.00	-\$34,323.94	\$0.00	-\$34,323.94

**5-Yr Projection**

<b>Capital Projects/Expenditures</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Bathroom Facility at Garage						\$0.00
Storage Building - Replacement/New	-\$60,000.00	-\$40,000.00				-\$100,000.00
Paving (portion) of facility		-\$82,000.00				-\$82,000.00
Garage Improvements						\$0.00
Replace Sand/Salt Shed			-\$375,000.00			-\$375,000.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
<i>Est Expenditure</i>	<i>-\$60,000.00</i>	<i>-\$122,000.00</i>	<i>-\$375,000.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>-\$557,000.00</i>

<b>Appropriations/Revenues</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
<b>Est Appropriation</b>	<b>\$100,000.00</b>	<b>\$130,000.00</b>	<b>\$175,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$705,000.00</b>
Est Grant Funding/ Reimbursement						<b>\$0.00</b>
<b>Est Appropriation/Revenue</b>	<i>\$100,000.00</i>	<i>\$130,000.00</i>	<i>\$175,000.00</i>	<i>\$150,000.00</i>	<i>\$150,000.00</i>	<b>\$705,000.00</b>
<b>Est Balance</b>	\$201,535.06	\$209,535.06	\$9,535.06	\$159,535.06	\$309,535.06	



**CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW**

Reserve Name:	<b>Waterfront</b>	FYE '25 Est Bal	-\$1,030,447.90
CIP Period:	FY 2027 - FY 2031	FY '26 Approp.	\$1,203,670.03
Prepared By:	Andrew Dorr	FY '26 Exp.	-\$12,366.35
Date:	1/28/2026	FY '27 Est Beg. Bal.	\$160,855.78

<b>Funding History</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Actual</b>	<b>2026 Actual</b>	<b>Total</b>
Appropriations	\$0.00	\$35,909.53	\$0.00	\$1,203,670.03	\$1,239,579.56
Expenditures	-\$53,820.58	-\$94,398.14	-\$1,967,822.71	-\$12,366.35	-\$2,128,407.78

**5-Yr Projection**

<b>Capital Projects/Expenditures</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Complete EDA project, 2025						\$0.00
Resurface lot						\$0.00
Maine Boat Float Replacement program 2024/2025, Replace in 10 years						\$0.00
Reconstruct boat ramp, possible grant funding; est 2034						\$0.00
Park/Boardwalk						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
<i>Est Expenditure</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>
<b>Appropriations/Revenues</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
<b>Est Appropriation</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$75,000.00</b>	<b>\$125,000.00</b>
<b>Est Grant Funding/ Reimbursement</b>						<b>\$0.00</b>
<i>Est Appropriation/Revenue</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$50,000.00</i>	<i>\$75,000.00</i>	<b>\$125,000.00</b>
Est Balance	\$160,855.78	\$160,855.78	\$160,855.78	\$210,855.78	\$285,855.78	



**CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW**

Reserve Name:	<b>Fire Truck</b>	FYE '25 Est Bal	\$508,425.09
CIP Period:	FY 2027 - FY 2031	FY '26 Approp.	\$150,000.00
Prepared By:	John Roberts	FY '26 Exp.	-\$500,000.00
Date:	1/28/2026	FY '27 Est Beg. Bal.	\$158,425.09

<b>Funding History</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Actual</b>	<b>2026 Actual</b>	<b>Total</b>
Appropriations	\$121,137.00	\$80,000.00	\$100,000.00	\$150,000.00	\$451,137.00
Expenditures	-\$47,186.91	\$0.00	\$0.00	-\$500,000.00	-\$547,186.91

**5-Yr Projection**

<b>Capital Projects/Expenditures</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
2002 Pierce, 1500 GPM, 1000 gal tank; Replace in 2037						\$0.00
2018 Rosenbauer, 1500 GPM, 1000 gal tank; Replace in 2048						\$0.00
2014 Rosenbauer, 1500 GPM, 2000 gal tank; Replace in 2044						\$0.00
2003 E-One, 2000 GPM, 500 gal tank; Replace in 2029, \$500,000 deposit pd in 2025			-\$1,260,000.00			-\$1,260,000.00
2017 Dodge Ram 3500; Replace in 2038						\$0.00
2022 F-150; Replace in 2042						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
<i>Est Expenditure</i>	\$0.00	\$0.00	-\$1,260,000.00	\$0.00	\$0.00	-\$1,260,000.00

<b>Appropriations/Revenues</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
<b>Est Appropriation</b>	<b>\$110,000.00</b>	<b>\$110,000.00</b>	<b>\$110,000.00</b>	<b>\$120,000.00</b>	<b>\$130,000.00</b>	<b>\$580,000.00</b>
Est Grant Funding/ Reimbursement			<b>\$880,000.00</b>			<b>\$880,000.00</b>
<i>Est Appropriation/Revenue</i>	<i>\$110,000.00</i>	<i>\$110,000.00</i>	<i>\$990,000.00</i>	<i>\$120,000.00</i>	<i>\$130,000.00</i>	<b>\$1,460,000.00</b>
Est Balance	\$268,425.09	\$378,425.09	\$108,425.09	\$228,425.09	\$358,425.09	



**CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW**

Reserve Name:	<b>Fire Equipment</b>	FYE '25 Est Bal	\$19,613.00
CIP Period:	FY 2027 - FY 2031	FY '26 Approp.	\$6,000.00
Prepared By:	John Roberts	FY '26 Exp.	\$0.00
Date:	1/28/2026	FY '27 Est Beg. Bal.	\$25,613.00

<b>Funding History</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Actual</b>	<b>2026 Actual</b>	<b>Total</b>
Appropriations	\$2,000.00	\$14,000.00	\$15,000.00	\$6,000.00	\$37,000.00
Expenditures	\$0.00	-\$48,566.00	\$0.00	\$0.00	-\$48,566.00

**5-Yr Projection**

<b>Capital Projects/Expenditures</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
SCBA Bottles and Air Packs: Replace all SCBA bottles and air packs (FY 2024)						\$0.00
Turnout Gear: Est \$3,000 ea; 25 total gear sets						\$0.00
Replace 5 packs every two years beginning FY 29, 15 packs, \$6k ea			-\$30,000.00		-\$36,000.00	-\$66,000.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
<i>Est Expenditure</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>-\$30,000.00</i>	<i>\$0.00</i>	<i>-\$36,000.00</i>	<i>-\$66,000.00</i>
<b>Appropriations/Revenues</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
<b>Est Appropriation</b>	<b>\$6,000.00</b>	<b>\$6,000.00</b>	<b>\$11,000.00</b>	<b>\$18,000.00</b>	<b>\$18,000.00</b>	<b>\$59,000.00</b>
<b>Est Grant Funding/ Reimbursement</b>						<b>\$0.00</b>
<i>Est Appropriation/Revenue</i>	<i>\$6,000.00</i>	<i>\$6,000.00</i>	<i>\$11,000.00</i>	<i>\$18,000.00</i>	<i>\$18,000.00</i>	<b>\$59,000.00</b>
Est Balance	\$31,613.00	\$37,613.00	\$18,613.00	\$36,613.00	\$18,613.00	





**CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW**

Reserve Name:	<b>Highway Truck</b>	FYE '25 Est Bal	\$83,375.00
CIP Period:	FY 2027 - FY 2031	FY '26 Approp.	\$35,000.00
Prepared By:	Andrw Dorr	FY '26 Exp.	\$0.00
Date:	1/28/2026	FY '27 Est Beg. Bal.	\$118,375.00

<b>Funding History</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Actual</b>	<b>2026 Actual</b>	<b>Total</b>
Appropriations	\$10,000.00	\$20,000.00	\$35,000.00	\$35,000.00	\$100,000.00
Expenditures	\$0.00	\$0.00	-\$5,625.00	\$0.00	-\$5,625.00

**5-Yr Projection**

<b>Capital Projects/Expenditures</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
2018 F-550; replace 2026/2027	-\$125,000.00					-\$125,000.00
Purchase one-ton truck for sanding and utility; 2027 or 2028		-\$65,000.00				-\$65,000.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
<i>Est Expenditure</i>	-\$125,000.00	-\$65,000.00	\$0.00	\$0.00	\$0.00	-\$190,000.00

<b>Appropriations/Revenues</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
<b>Est Appropriation</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$175,000.00</b>
<b>Est Grant Funding/ Reimbursement</b>	<b>\$30,000.00</b>					<b>\$30,000.00</b>
<b>Trade-in Value</b>	<b>\$30,000.00</b>					
<i>Est Appropriation/Revenue</i>	<i>\$95,000.00</i>	<i>\$35,000.00</i>	<i>\$35,000.00</i>	<i>\$35,000.00</i>	<i>\$35,000.00</i>	<b>\$235,000.00</b>
<i>Est Balance</i>	<i>\$88,375.00</i>	<i>\$58,375.00</i>	<i>\$93,375.00</i>	<i>\$128,375.00</i>	<i>\$163,375.00</i>	



**CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW**

Reserve Name:	<b>Highway Equipment</b>	FYE '25 Est Bal	\$37,971.51
CIP Period:	FY 2027 - FY 2031	FY '26 Approp.	\$30,000.00
Prepared By:	Andrew Dorr	FY '26 Exp.	-\$32,610.00
Date:	1/28/2026	FY '27 Est Beg. Bal.	\$35,361.51

<b>Funding History</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Actual</b>	<b>2026 Actual</b>	<b>Total</b>
Appropriations	\$5,000.00	\$10,000.00	\$25,000.00	\$30,000.00	\$70,000.00
Expenditures	\$0.00	\$0.00	-\$31,555.49	-\$32,610.00	-\$64,165.49

**5-Yr Projection**

<b>Capital Projects/Expenditures</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Front End Loader: Replace every 10-12 years, est 2035	-\$18,400.00	-\$18,400.00	-\$18,400.00			-\$55,200.00
Excavator: Purchased used to offset replacement cycle of wheeled loader					-\$85,000.00	-\$85,000.00
Grapple Bucket	-\$6,000.00					-\$6,000.00
Sweeper						\$0.00
Brush/Forestry Cutter - purchase attachment for excavator						\$0.00
Broom				-\$9,775.00		-\$9,775.00
Snowblower			-\$19,936.00			-\$19,936.00
Snowpusher		-\$15,000.00				-\$15,000.00
Man lift						\$0.00
Boom lift						\$0.00
Sander - replace steel sander with poly				-\$10,000.00		-\$10,000.00
Pallet Forks						\$0.00
Billy Goat: Install on dump trailer, modify trailer	-\$4,000.00					-\$4,000.00
Air Compressor: Replace within 5 years					-\$3,025.00	-\$3,025.00

Purchased in 2024							\$0.00
Purchased in 2025							\$0.00
Mower/Snowblower Replace in 8-10 years	-\$10,812.50	-\$10,812.50	-\$10,812.50				-\$32,437.50
10-Ton Trailer: Purchaed in 2016 (?); Replace in 15-20 years							\$0.00
<i>Est Expenditure</i>	<i>-\$39,212.50</i>	<i>-\$44,212.50</i>	<i>-\$49,148.50</i>	<i>-\$19,775.00</i>	<i>-\$88,025.00</i>		<i>-\$240,373.50</i>
<b>Appropriations/Revenues</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>		<b>Total</b>
<b>Est Appropriation</b>	<b>\$30,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$45,000.00</b>	<b>\$50,000.00</b>		<b>\$205,000.00</b>
<b>Est Grant Funding/ Reimbursement</b>							<b>\$0.00</b>
<i>Est Appropriation/Revenue</i>	<i>\$30,000.00</i>	<i>\$40,000.00</i>	<i>\$40,000.00</i>	<i>\$45,000.00</i>	<i>\$50,000.00</i>		<b>\$205,000.00</b>
Est Balance	\$26,149.01	\$21,936.51	\$12,788.01	\$38,013.01	-\$11.99		



**CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW**

Reserve Name:	<b>Sidewalk</b>	FYE '25 Est Bal	\$584,333.00
CIP Period:	FY 2027 - FY 2031	FY '26 Approp.	\$70,000.00
Prepared By:	Andrew Dorr	FY '26 Exp.	\$0.00
Date:	1/28/2026	FY '27 Est Beg. Bal.	\$654,333.00

<b>Funding History</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Actual</b>	<b>2026 Actual</b>	<b>Total</b>
Appropriations	\$127,337.00	\$90,000.00	\$70,000.00	\$70,000.00	\$357,337.00
Expenditures	\$0.00	\$0.00	-\$92,640.00	\$0.00	-\$92,640.00

**5-Yr Projection**

<b>Capital Projects/Expenditures</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Main St - Downtown (Bridge to Bristol)				-\$451,800.00		-\$451,800.00
Main St - Downtown (Bristol to Main St Grocery)					-\$262,470.00	-\$262,470.00
Bristol Rd (Miles to School St)						\$0.00
Miles St						\$0.00
High St				-\$221,000.00		-\$221,000.00
Elm St (Main to Theater)		-\$98,175.00				-\$98,175.00
Elm St (Elm Plaza to Hodgdon St)	-\$108,000.00					-\$108,000.00
Theater St		-\$73,950.00				-\$73,950.00
Chuch St (Pleasant St to Main St)			-\$705,500.00			-\$705,500.00
Church St (Pleasant to Main St @ Bristol)		-\$144,000.00				-\$144,000.00
Hogdon St	-\$107,500.00					-\$107,500.00
Vine St						\$0.00
Chapman St						\$0.00
School St				-\$186,750.00		-\$186,750.00
Main St - (Hannaford to GSBCSD)		-\$500,000.00	-\$1,000,000.00			-\$1,500,000.00
ADA Compliance		-\$15,000.00		-\$15,000.00		-\$30,000.00

<i>Est Expenditure</i>	-\$215,500.00	-\$316,125.00	-\$705,500.00	-\$859,550.00	-\$262,470.00	-\$2,359,145.00
<b>Appropriations/Revenues</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
<b>Est Appropriation</b>	<b>\$100,000.00</b>	<b>\$125,000.00</b>	<b>\$150,000.00</b>	<b>\$200,000.00</b>	<b>\$225,000.00</b>	<b>\$800,000.00</b>
<b>Est Grant Funding/ Reimbursement</b>	\$0.00	\$400,000.00	\$1,650,000.00	\$400,000.00		<b>\$2,450,000.00</b>
<i>Est Appropriation/Revenue</i>	\$100,000.00	\$525,000.00	\$1,800,000.00	\$600,000.00	\$225,000.00	<b>\$3,250,000.00</b>
Est Balance	\$538,833.00	\$747,708.00	\$1,842,208.00	\$1,582,658.00	\$1,545,188.00	



**CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW**

Reserve Name:	<b>Paving/Drainage/Maintenance</b>	FYE '25 Est Bal	-\$32,957.71
CIP Period:	FY 2027 - FY 2031	FY '26 Approp.	\$258,160.00
Prepared By:	Andrew Dorr	FY '26 Exp.	-\$93,000.00
Date:	1/28/2026	FY '27 Est Beg. Bal.	\$132,202.29

<b>Funding History</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Actual</b>	<b>2026 Actual</b>	<b>Total</b>
Appropriations	\$108,000.00	\$712,360.81	\$150,000.00	\$258,160.00	\$1,228,520.81
Expenditures	-\$601,064.88	-\$413,831.64	-\$247,390.00	-\$93,000.00	-\$1,355,286.52

**5-Yr Projection**

<b>Capital Projects/Expenditures</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Back Meadow Rd (Egypt to Town Line)	-\$44,515					-\$44,515
Back Meadow Rd (Main to Standpipe)		-\$232,690				-\$232,690
Back Meadow Rd (Standpipe to Egypt)		-\$176,135				
Belvedere Rd	-\$28,325			-\$28,440		
Belvedere Rd (Nobleboro to Rt 1)		-\$35,000				
Branch Rd						
Chapman St			-\$165,055			
Church St			-\$28,665			
Church St			-\$490,305			
Church St		-\$265,215				-\$265,215
Church St (Pleasant to Elm)			-\$41,725			
Cross St			-\$139,005			
Egypt Rd (Biscay to Back Meadow)		-\$95,830				
Elm St (Church to Main)				-\$71,955		
Hammond Rd	-\$46,540					
High St			-\$359,235		-\$369,715	
Hillside Ln		-\$18,895	-\$58,155			
Hodgdon St			-\$159,815			
Hodgdon St		-\$244,295	-\$266,865			

Hodgdon St			-\$465,860				-\$465,860
Keene Woods Rd							\$0
Lessner Rd			-\$1,263,085				-\$1,263,085
Lewis Point Rd					-\$34,620	-\$33,900	-\$68,520
Massasoit Drive							\$0
Midcoast Rd			-\$236,490				-\$236,490
Miles St							\$0
Miles St							\$0
Oak Rd		-\$34,400					-\$34,400
Parking Lot Ln							\$0
Pine Ridge Rd			-\$596,275				-\$596,275
Pinkham Rd					-\$165,265		-\$165,265
Pleasant St							\$0
Rocky Run Rd (Egypt to Biscay)			-\$8,720				-\$8,720
School St					-\$34,605		-\$34,605
Stand Pipe Rd			-\$469,030				-\$469,030
Theatre St (Main to Elm)							\$0
Vine St					-\$50,010		-\$50,010
Water St					-\$72,665		-\$72,665
Water St (Cross to Bristol)							\$0
Westview Rd					-\$259,330		
<i>Est Expenditure</i>		-\$153,780	-\$4,107,520	-\$1,816,095	-\$350,290	-\$403,615	-\$4,007,345
<b>Appropriations/Revenues</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>	
<b>Est Appropriation</b>	<b>\$200,000.00</b>	<b>\$250,000.00</b>	<b>\$300,000.00</b>	<b>\$350,000.00</b>	<b>\$400,000.00</b>	<b>\$1,500,000.00</b>	
<b>Est Grant Funding/ Reimbursement</b>			\$850,000.00			<b>\$850,000.00</b>	
<i>Est Appropriation/Revenue</i>	<i>\$200,000.00</i>	<i>\$250,000.00</i>	<i>\$1,150,000.00</i>	<i>\$350,000.00</i>	<i>\$400,000.00</i>	<b>\$2,350,000.00</b>	
Est Balance	\$178,422.29	-\$3,679,097.71	-\$4,345,192.71	-\$4,345,482.71	-\$4,349,097.71		







**CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW**

Reserve Name:	<b>Bicycle Infrastructure</b>	FYE '25 Est Bal	\$0.00
CIP Period:	FY 2027 - FY 2031	FY '26 Approp.	\$0.00
Prepared By:	Andrew Dorr	FY '26 Exp.	\$0.00
Date:	1/28/2026	FY '27 Est Beg. Bal.	\$0.00

<b>Funding History</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Actual</b>	<b>2026 Actual</b>	<b>Total</b>
Appropriations	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**5-Yr Projection**

<b>Capital Projects/Expenditures</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Paved Shoulders: Biscay (.43 mi), Bristol (2 mi), and School St (.85 mi);						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
<i>Target Funding</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>

<b>Appropriations/Revenues</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
<b>Est Appropriation</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$225,000.00</b>
<b>Est Grant Funding/ Reimbursement</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
						<b>\$0.00</b>
						<b>\$0.00</b>
<i>Est Appropriation/Revenue</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$75,000.00</i>	<i>\$75,000.00</i>	<i>\$75,000.00</i>	<b>\$225,000.00</b>
<b>Est Balance</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$75,000.00</b>	<b>\$150,000.00</b>	<b>\$225,000.00</b>	







**CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW**

Reserve Name:	<b>Cemetery</b>	FYE '25 Est Bal	\$20,562.00
CIP Period:	FY 2027 - FY 2031	FY '26 Approp.	\$20,000.00
Prepared By:	Andrew Dorr	FY '26 Exp.	\$0.00
Date:	1/28/2026	FY '27 Est Beg. Bal.	\$40,562.00

<b>Funding History</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Actual</b>	<b>2026 Actual</b>	<b>Total</b>
Appropriations	\$23,500.00	\$12,500.00	\$25,000.00	\$20,000.00	\$81,000.00
Expenditures	\$0.00	-\$41,700.00	-\$5,500.00	\$0.00	-\$47,200.00

**5-Yr Projection**

<b>Capital Projects/Expenditures</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
Trees: Hillside						\$0
Trees: Chapman-McAllister	-\$6,000	-\$18,000	-\$18,000			-\$42,000
						\$0
Headstones						\$0
Hillside Church St Retaining Wall - Completed 2024						\$0
Bethlehem Back Stone Wall			-\$7,800			-\$7,800
Walpole S/SE Wall		-\$6,000				-\$6,000
Fence along Hodgdon St				-\$12,000		-\$12,000
Hillside Columbarium						\$0
Road Maintenance: Hillside Ln, Bethlehem shoulder work	-\$5,000	-\$25,000				-\$30,000
						\$0
<i>Est Expenditure</i>	<i>-\$11,000</i>	<i>-\$49,000</i>	<i>-\$25,800</i>	<i>-\$12,000</i>	<i>\$0</i>	<i>-\$97,800</i>

<b>Appropriations/Revenues</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
<b>Est Appropriation</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>	<b>\$30,000.00</b>	<b>\$35,000.00</b>	<b>\$35,000.00</b>	<b>\$140,000.00</b>
<b>Est Grant Funding/ Reimbursement</b>						<b>\$0.00</b>
						<b>\$0.00</b>
						<b>\$0.00</b>
<i>Est Appropriation/Revenue</i>	<i>\$20,000.00</i>	<i>\$20,000.00</i>	<i>\$30,000.00</i>	<i>\$35,000.00</i>	<i>\$35,000.00</i>	<b>\$140,000.00</b>
Est Balance	\$49,562.00	\$20,562.00	\$24,762.00	\$47,762.00	\$82,762.00	





**CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW**

1/28/2026

Reserve Name:	<b>Payroll Liability</b>	FYE '25 Est Bal	\$14,496.00
CIP Period:	FY 2027 - FY 2031	FY '26 Approp.	\$20,000.00
Prepared By:	Andrew Dorr	FY '26 Exp.	\$0.00
Date:	1/28/2026	FY '27 Est Beg. Bal.	\$34,496.00

<b>Funding History</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Actual</b>	<b>2026 Actual</b>	<b>Total</b>
Appropriations	\$0.00	\$0.00	\$15,000.00	\$20,000.00	\$35,000.00
Expenditures	-\$2,422.00	\$0.00	\$0.00	\$0.00	-\$2,422.00

**5-Yr Projection**

<b>Capital Projects/Expenditures</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
PTO buyout, health insurance premium, HRA, etc... Account for mid-year personnel changes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
<i>Target Funding</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>

<b>Appropriations/Revenues</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>Total</b>
<b>Est Appropriation</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Est Grant Funding/ Reimbursement</b>	<b>\$40,000.00</b>					<b>\$40,000.00</b>
						<b>\$0.00</b>
						<b>\$0.00</b>
<i>Est Appropriation/Revenue</i>	<i>\$40,000.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<b>\$40,000.00</b>
<b>Est Balance</b>	<b>\$74,496.00</b>	<b>\$74,496.00</b>	<b>\$74,496.00</b>	<b>\$74,496.00</b>	<b>\$74,496.00</b>	